

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 5, 1997

The Board of Trustees met at its regular monthly meeting on Friday, September 5, 1997, at The Ohio State University Veterinary Hospital, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 5, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on September 5, 1997, at 10:10 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good morning, everyone. It is good to be here this morning at the Veterinary Hospital. We thank the dean and the members of the faculty for serving as our hosts this morning, and it is good to see such an excellent turnout for the September Board meeting.

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PRESIDENT'S REPORT

President Gee:

Thank you, ladies and gentlemen for being here. We are delighted to be here in this wonderful facility, one of the great colleges of veterinary medicine in this country. We thank the faculty, staff, and students for sharing this occasion with us.

I returned last week from an Ohio State alumni tour on the Danube with David and Ann Brennan. Each year about 600 of our alumni enjoy a camaraderie in education on about 30 tours. Professor of history, Michael Curran, delivered four lectures as part of the trip. I might add that these programs were enjoyed not only by our alumni, but those of other universities who were on the trip. We did our best to bring education to Notre Dame folks who were there with us.

Summer quarter commencement was a wonderful occasion. Dr. Ed Hagenlocker, vice chairman of the Ford Motor Company, gave a thoughtful message to the graduates on our fiercely competitive customer-driven global market place. He encouraged the graduates to lead change and become lifelong learners.

The importance of the commencement ceremony to our graduates was underscored by the participation of Karen Kochheiser, who received a Ph.D. in science education. She was so determined to walk across the stage to get her diploma that even the birth of her daughter, just 30 hours earlier, did not detain her. I might note that her daughter was in the audience, which I thought was wonderful.

Following the ceremony, while meeting the graduates and their families, I was again reminded that people come to commencement from around the world. Literally, I met families this time from such far fetched places as Indonesia, Slovakia, Germany, Vietnam, and South Africa, just to mention a very few.

While we were saying goodbye to our summer graduates, the Colleges of Law and Medicine and Public Health were welcoming their students to the new academic year. The College of Medicine and Public Health, again, held the white coat ceremony at which 250 first year students put on the white coat for the first time, and took the student oath of patient responsibility.

While most of our undergraduates are enjoying a few more weeks of summer, many student athletes are back in the swing of competition. Field hockey, men's and

September 5, 1997 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Women's soccer, women's volleyball, the cheerleaders, and, of course, football, are all underway.

The Stadium will be packed for another event later this month. The Rolling Stones have confirmed their appearance at Ohio Stadium on September 27. I would point out that the Rolling Stones were a hot band when I was an undergraduate. Their first big album was released in 1964. In fact, each of the Stones is older than I am. I'm not sure what that says about them or me, but needless to say it will be an event.

On a more serious note, Oki Onyejkwé, director for the Center of African Studies, has been named an election supervisor for the municipal elections in Bosnia. He will be part of an international team for a second time, having been an observer in the South African multi-racial elections in 1994.

On the agenda today is the proposal to rename Fyffe Road, between Lane Avenue and Ackerman Road, Fred Taylor Drive. This, ladies and gentlemen, is a truly wonderful tribute to the two-time National Coach of the Year, and the longtime men's basketball coach. Fred Taylor Drive will lead not only to the Schottenstein Arena, the new home of our basketball program, but also to Bill Davis Stadium.

Even serious fans sometimes forget that while Coach Taylor was a member of the basketball team as a student, he earned All-American honors as an Ohio State baseball player. This designation recognizes the coach's dignity, grace, and commitment to the highest standards in intercollegiate athletics.

Finally, I want to make special note that the University lost one of its greatest citizens with the tragic death of Ruth Weimer Mount last month. All of this Board will recognize her formally with a resolution in memoriam at a later time, but I wanted to remember her today. Ruth Mount was the University's first dean of students, following years of service in the Office of Dean of Women. She was a national leader of student affairs.

While she retired in 1969, Ruth Mount, as we all know, never stopped working for the University she loved so dearly. She'll be missed by the thousands of students whose lives she touched and by all of us in this room. Our hearts and thoughts are with her husband, John, who was a former vice president and former secretary for this Board.

Mr. Chairman, that concludes my report.

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CONSENT AGENDA

Mr. Shumate:

Today, we have our consent agenda for consideration by the Board and unless there are any objections, I would like to ask for a motion at this time to approve the seven items listed on the agenda. We will vote separately on the resolution for the Authorization for the Execution and Delivery of Certificates of Participation. Those seven items are:

September 5, 1997 meeting, Board of Trustees

APPOINTMENT TO THE CLINICAL ENTERPRISE, INC. BOARD
Resolution No. 98-26

WHEREAS the physician practice corporations associated with the faculty of The Ohio State University have formed and are participating in a single organization, Clinical Enterprise, Inc.; and

WHEREAS the purposes of the Clinical Enterprise include enhancing the operating efficiencies of the delivery of health care, including the physician practices; supporting high caliber research and education programs; and coordinating care with other service providers; and

WHEREAS University Hospitals has also undertaken several initiatives to enhance its patient care, research, and teaching missions; and

WHEREAS coordination of the efforts of both the Clinical Enterprise and University Hospitals will help each to achieve its mission; and

WHEREAS the appointment of a representative from University Hospitals to the Board of Trustees of Clinical Enterprise will assist in this coordination:

NOW THEREFORE

BE IT RESOLVED, That R. Reed Fraley is hereby authorized to serve on the Board of Trustees of Clinical Enterprise, Inc., and in his capacity as a trustee of the Clinical Enterprise, Inc. is hereby authorized and instructed to represent the interests of the University as part of his official responsibilities to the University, entitling him to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

UNIVERSITY HOSPITALS BOARD APPOINTMENT/REAPPOINTMENT
Resolution No. 98-27

Synopsis: Approval of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the terms of two general public members of the Hospitals Board have expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed as general public members of the University Hospitals Board, as follows:

Appointment - John G. Kramer, effective September 1, 1997 - May 31, 2000

Reappointment - Peter F. Frenzer, effective January 1, 1997 - May 31, 2000

September 5, 1997 meeting, Board of Trustees

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
Resolution No. 98-28

April - June, 1997

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, and July 8, 1994, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June, 1997; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$31,598,100.00 including approximately \$27,696,200 for merchandise for resale by various University departments, as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 30 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,050,400, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1997, is hereby accepted.

(See Appendix VII for background information, page 199.)

EMPLOYMENT OF ARCHITECTS/ENGINEERS
Resolution No. 98-29

FISHER COLLEGE OF BUSINESS - EXECUTIVE RESIDENCE

Synopsis: Authorization to employ architect/engineering firms for the Fisher College of Business - Executive Residence project is requested.

WHEREAS the University desires to proceed with design of an Executive Residence facility on the Fisher College of Business site to house participants in various executive education training sessions; and

WHEREAS the preliminary total estimated project cost is \$13,500,000, with planning funds of approximately \$900,000 available from Housing, Food Service, and Event Centers and the balance of project funding to be provided through bond proceeds with debt service being paid by Housing, Food Service, and Event Centers:

NOW THEREFORE

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS (contd)

FISHER COLLEGE OF BUSINESS - EXECUTIVE RESIDENCE (contd)

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Fisher College of Business - Executive Residence project and that the fees for these services be negotiated between the firm selected and the University.

(See Appendix VIII for map, page 201.)

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS

Resolution No. 98-30

MANSFIELD - FALLERIUS A/C REPLACEMENT
NEWARK - HOPEWELL RENOVATION
MEDICAL RESEARCH FACILITY - SIXTH FLOOR
SOUTH CAMPUS HIGH RISE UPGRADES - LOBBIES

Synopsis: Authorization to employ an architect/engineering firms and request construction bids for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Renovation projects and accept the report of award of contracts and establishment of contingency funds for the Medical Research Facility - Sixth Floor and South Campus High Rise Upgrades - Lobbies projects is requested.

WHEREAS the Mansfield Campus desires to proceed with replacement of the non-functioning 100 ton condensing unit on the roof that serves Fallerius Technical Education Center; and

WHEREAS the total estimated project cost is \$46,900 and the total estimated construction cost is \$46,900, with funding provided by House Bill 748; and

WHEREAS the Newark Campus desires to proceed to renovate space vacated by the Bookstore into two general use classrooms and a suite for student government, organizations, and clubs in the Hopewell Hall Addition; and

WHEREAS the total estimated project cost is \$56,775 and the total estimated construction cost is \$45,000, with funding provided by House Bill 748 (\$50,175) and Newark Regional Campus (\$6,600); and

WHEREAS resolutions adopted by the Board of Trustees on February 7, 1997 and May 5, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Medical Research Facility - Sixth Floor

This project finishes approximately 11,500 gross square feet of shelled space into research labs and lab support space. The total project cost is \$1,350,000; funding is provided by the James Cancer Hospital. The completion date is February 1998. The contracts awarded are as follows:

Design:	Design Group, Inc., Columbus, Ohio
General Contract:	Good Home Maintenance, Columbus, Ohio
Amount:	\$447,428
Estimate:	\$607,755

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

Medical Research Facility - Sixth Floor (contd)

Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$144,779
Estimate:	\$178,700
HVAC Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$186,000
Estimate:	\$135,645
Electric Contract:	Wellington Power, Pickerington, Ohio
Amount:	\$147,912
Estimate:	\$200,400
Total All Contracts:	\$926,119
Modular Casework:	\$230,000
Contingency Allowance:	\$62,008
Total Project Cost:	\$1,350,000

South Campus High Rise Upgrades - Lobbies

This project is part of a two-phase project to update lobbies and other public spaces and provide ADA accessible rooms in four residence halls in the South Campus area: Park Hall, Stradley Hall, Smith Hall, and Steeb Hall. The total project cost is \$1,769,173; funding is provided by the Housing, Food Service, and Events Center. The completion date is November 1997. The contracts awarded are as follows:

Design:	Hanbury, Evans, Newill, Vlattas, Norfolk, Virginia
General Contract:	Allman General Contractors, Columbus, Ohio
Amount:	\$1,046,000 *
Estimate:	\$1,134,800 *
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$76,378 *
Estimate:	\$90,920 *
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$64,244 *
Estimate:	\$65,520 *
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$233,080 *
Estimate:	\$315,440 *
Total All Contracts:	\$1,419,702 *
Contingency Allowance:	\$141,970
Total Project Cost:	\$1,769,173 *

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Classroom projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Classroom projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Medical Research Facility - Sixth Floor and South Campus High Rise Upgrades - Lobbies projects is hereby accepted.

(See Appendix IX for maps, page 203.)

SALE OF REAL PROPERTY

Resolution No. 98-31

21 ACRES OF UNIMPROVED LAND ON SHIER-RINGS ROAD
DUBLIN, OHIO

Synopsis: Authorization for the sale of approximately 20.988 acres of Endowment land on Shier-Rings Road in Dublin, Ohio, is requested.

WHEREAS the Board of Trustees of The Ohio State University own a tract of land totaling approximately 20.988 acres at the intersection of Shier-Rings Road and Wilcox Road in Dublin, Ohio; and

WHEREAS the appraised value of this property is \$60,000 per acre, and The Morrone Development Company, Ltd. has offered to purchase this property at a price of \$66,000.00 per acre, or a total of \$1,385,208.00; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to sell all of the University's right, title, and interest in this property to The Morrone Development Company, Ltd. for not less than \$66,000.00 per acre, upon such terms and conditions as are deemed to be in the best interest of the University, with the net proceeds being paid to The Ohio State University Endowment Fund.

(See Appendix X for background material and map, page 207.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-32

Synopsis: The report on the receipt of gifts and the summary for June 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of twenty-two (22) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June
1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	1995-96	1996-97	% Change
Individuals:			
Alumni (Current Giving)	\$22,734,897	\$22,201,609	-2%
Alumni (From Bequests)	<u>11,323,977</u>	<u>10,545,423</u>	-7%
Alumni Total	\$34,058,874	\$32,747,032	-4%
Non-Alumni (Current Giving)	\$12,536,886	\$12,727,687	2%
Non-Alumni (From Bequests)	<u>937,043</u>	<u>2,584,504</u>	176%
Non-Alumni Total	\$13,473,929	\$15,312,191	14%
Individual Total	\$47,532,803	\$48,059,223	1% ^A
Corporations/Corp. Foundations	\$48,250,950	\$52,564,179	9% ^B
Private Foundations	\$12,171,770	\$13,989,991	14% ^C
Associations & Other Organizations	<u>\$16,121,283</u>	<u>\$14,426,743</u>	-11% ^D
Total	\$124,076,806	\$129,040,136	4%

NOTES

- A Overall individual giving this year was very strong at \$48.1 million, slightly bettering last year's record of \$47.5 million. Alumni gave \$1.4 million less (4% decrease) in 1996-97 than in 1995-96. There were three gifts of \$1 million or more including one estate gift of nearly \$8 million for a total of \$10.1 million. Non-alumni giving was about \$2 million ahead of last year (14% increase). The largest gift from a non-alumnus was \$1.5 million.
- B Private support from corporations was up 9% during 1996-97. Corporations gave \$4.3 million more in 1996-97 than 1995-96 for a record total of \$52.6 million.
- C Gifts from private foundations increased 14% for a total of almost \$14 million. The largest gift from a foundation was \$2.2 million.
- D Last year, 217 associations or other organizations gave \$10,000 or more (\$14.9 million). During 1996-97, 200 associations or organizations gave at this level for a total of \$13.4 million, representing most of the 11% decrease from these donors.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through June		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$14,143,717	\$12,572,044	-11
Faculty Support	\$7,845,974	\$7,884,522	-
Program Support	\$81,163,355	\$88,605,444	9
Student Financial Aid	\$10,363,526	\$10,151,406	-2
Annual Funds-Colleges/Departments	\$9,006,661	\$8,078,061	-10
Annual Funds-University	<u>\$1,553,573</u>	<u>\$1,748,659</u>	13
Total	\$124,076,806	\$129,040,136	4

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through June		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$33,494,572	\$37,156,237	11

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies (Stipend for Graduate Student Pursuing Research in Jewish Studies - Provided by a gift from George M. and Renée K. Levine)		\$245,000.00	\$245,000.00
The Margaret D. Blickle Endowed Research Fund for Graduate Students (Travel Support for Graduate Students in the English Department - Provided by a gift From the Estate of Joseph D. Blickle)		\$101,927.89	\$101,927.89

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Marilyn and Donald Harris Scholarship Fund (Scholarships - School of Music - Provided by gifts from friends and colleagues to honor Marilyn and Dean Donald Harris)		\$71,703.00	\$71,703.00
The Marion County 4-H Endowment Fund (Program Support for Marion County 4-H - Provided by gifts from the Marion County 4-H Committee and other 4-H friends)		\$55,200.20	\$55,200.20
The Sally K. Ebling Urban Extension 4-H Fund (Support for County Extension Agents Leadership Training - Provided by a gift from Sally K. Ebling in memory of her husband John K. Ebling)		\$50,125.00	\$50,125.00
The 4-H Camp Palmer Endowment Fund (Support for Development of Resources and Camping Programs at 4-H Camp Palmer - Provided by gifts from friends of 4-H Camp Palmer)	\$16,666.00		\$16,666.00
The Fayette County 4-H Endowment Fund (Support for Fayette County 4-H Programs - Provided by gifts from Fayette County 4-H Committee and other 4-H friends)	\$15,335.00		\$15,335.00
The Medina County Herb Society Endowment Fund (Scholarships - Ohio State University Agricultural Technical Institute - Provided by gifts from the Medina County Herb Society)	\$15,000.00		\$15,000.00

Change in Name of Named Fund

From: The Medco Containment Services, Inc. Scholarship Fund
To: The Merck-Medco Managed Care LLC Scholarship Fund

Change in Description of Named Fund

The Donald E. McGinnis Concert Band Scholarship Fund

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds</u>			
The Professor Sylvan G. Frank Graduate Fellowship in Pharmaceutics and Pharmaceutical Chemistry (Fellowship Support - College of Pharmacy - Provided by gifts from Chih-Ming Chen, Ph.D.)		\$453,750.00	\$453,750.00
The Ruth Shaw Murphey Medical Research Fund (Research Grants - College of Medicine and Public Health - Provided by gifts from Richard R. Murphey, Jr.)		\$251,860.50	\$251,860.50
The Battelle Fund in Inhalation Therapeutics (Research in Inhalation Therapeutics - College of Medicine and Public Health - Provided by gifts from Battelle Memorial Institute)		\$250,000.00	\$250,000.00
The W. Arthur Cullman MBA Fellowship (Fellowships for MBA Students - Fisher College of Business - Provided by gifts from The Limited, Inc.)		\$250,000.00	\$250,000.00
The Alice L. Akerberg, Dean's Innovation Fund (Faculty and Student Support - Fisher College of Business - Provided by gifts from the Estate of Alice L. Akerberg)		\$204,367.52	\$204,367.52
The Arthur E. Shepard Family Fund (Annual income use determined annually by donor - Provided by gifts from Arthur E. Shepard)		\$150,000.00	\$150,000.00
The Benua Foundation Fund in Orthopedic Surgery (Support of the Advancement of Medical Knowledge in the Field of Orthopedic Surgery - Provided by gifts from the Benua Foundation to honor Thomas Mallory, M.D.)		\$100,000.00	\$100,000.00
The Ronald D. Brooks Athletic Scholarship Fund (Student-Athlete Grant-in-Aid Scholarships - Department of Athletics - Provided by gifts from Ronald D. Brooks)		\$55,131.82	\$55,131.82
The William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business (Scholarships - Fisher College of Business - Provided by gifts from Rosalind W. and William M. Wolfson)		\$50,000.00	\$50,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds (contd)</u>			
The Sylvia Westerman Endowed Fund (Conservation and Maintenance of the Collection of the Jerome Lawrence and Robert E. Lee Theatre Research Institute - Provided by gifts from the Estate of Sylvia H. Westerman and from Sylvia's friends)		\$37,781.08	\$37,781.08
The Alumnae Scholarship Housing Residents Fund (Funding For Various Needs of Alumnae Scholarship House - Provided by gifts from Ruth Deacon and Helen Deacon Swank)		\$25,210.00	\$25,210.00
The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund (Scholarships - OSU Marion - Provided by a gift from Geraldine and Wayne Kuhn)		\$25,112.50	\$25,112.50
The Janice Kirk and Robert P. van Blaricom Greek Leadership Fund (Training for Student Leaders of Fraternity and Sorority Chapters at Ohio State - Provided by gifts from Janice Kirk and Robert P. van Blaricom)		\$25,000.00	\$25,000.00
The Honda Trading America Scholarship Fund (Scholarships - Fisher College of Business - Provided by gifts from the employees of Honda Trading America)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Fund</u>			
The John W. King University Scholar Fund			
Total	\$47,001.00	\$2,427,169.51	\$2,474,170.51

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from George M. (B.S.Bus.Adm. '47) and Renée K. Levine of Ft. Worth, Texas, and Columbus, Ohio. This gift was made in honor of Mr. Levine's 50th anniversary of his graduation from The Ohio State University.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a stipend for a graduate student pursuing research in a core area of Jewish studies. Candidates must be in residence at The Ohio State University for the tenure of their fellowship. He or she must also agree to function as a resource person to the Jewish community in a manner that is mutually beneficial to the student and to the targeted program, in consultation with the director of the Melton Center for Jewish Studies.

If no qualified candidate is identified in any given year, the annual fellowship may be used to provide support for a one- to two-week residency for a distinguished scholar for the Melton Center. Such a scholar would conduct programs with faculty, students, and community leaders for the period of the residency. If, in a second consecutive year, no qualified candidates for the fellowship are identified, the amount representing one fellowship shall be returned to the principal. Any increase in the earnings of the fund for whatever reason should be added to the size and/or number of the award(s).

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of the Melton Center for Jewish Studies and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$245,000.00

The Margaret D. Blicke Endowed Research Fund for Graduate Students

The Margaret D. Blicke Endowed Research Fund for Graduate Students was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Joseph D. Blicke (B.S. '29; M.S. '32), professor emeritus of Agriculture, and Margaret D. Blicke, associate professor emeritus of English, of Columbus, Ohio. Mr. Blicke specialized in structures and environment in the Department of Food, Agricultural, and Biological Engineering, where he taught for 30 years; he retired in 1974. For nearly thirty years, Mrs. Blicke served the English Department as its Assistant Director of Freshman English and as Director of the Technical Writing Program. Also a member of the College of Engineering's faculty and a consultant to industry, she retired in 1975.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support travel for graduate students in the English Department, either for the purpose of doing research or for presenting the results of research at professional meetings. Graduate students who want funds to do research will apply to the Department's Graduate Studies Committee, while those who want funds to present research results will apply to the Department Chair.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Department of English and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$101,927.89

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Marilyn and Donald Harris Scholarship Fund

The Marilyn and Donald Harris Scholarship Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends and colleagues in honor of Marilyn and Donald Harris. The fund was inaugurated on the occasion of the retirement of Donald Harris, who served as Dean of The Ohio State University College of the Arts.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income from this fund shall be awarded annually to one or more incoming or continuing graduate or undergraduate students who are pursuing studies in music composition. The awards are renewable upon recommendation of the Director of the School of Music. Recipients shall be selected by the Director of the School of Music in consultation with the music composition faculty and the University Committee on Student Financial Aid. In the event no award is made or there are undistributed funds in any given year, the unused income shall be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$71,703.00

The Marion County 4-H Endowment Fund

The Marion County 4-H Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Marion County 4-H Committee and other friends of the Marion County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Marion County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Marion County. All expenditures from this fund will be approved by the Marion County 4-H Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$55,200.20

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (cont'd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (cont'd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (cont'd)

The Sally K. Ebling Urban Extension 4-H Fund

The Sally K. Ebling Urban Extension 4-H Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Sally K. Ebling, Associate Professor Emeritus in the Ohio State University Extension, Cuyahoga County Extension Agent, in memory of her husband, John K. Ebling.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to support 4-H Volunteer and County Extension Agents Leadership Training to expand and enhance the leadership skills of volunteers working with youth. The fund will support OSU Extension 4-H Youth Development in Cuyahoga, Franklin, and/or Hamilton Counties. The funds will be awarded to proposals submitted through the Ohio 4-H Foundation Grants Program.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in order to carry out the desire of the donor.

\$50,125.00

The 4-H Camp Palmer Endowment Fund

The 4-H Camp Palmer Endowment Fund was established September 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends of 4-H Camp Palmer.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to enhance and foster further development of the resources and camping programs at 4-H Camp Palmer.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$16,666.00
(Grandfathered)

The Fayette County 4-H Endowment Fund

The Fayette County 4-H Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Fayette County 4-H Committee and other friends of the Fayette County 4-H Program.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (cont'd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (cont'd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (cont'd)

The Fayette County 4-H Endowment Fund (cont'd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to support the Fayette County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Fayette County. All expenditures from this fund will be approved by the Fayette County 4-H Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$15,335.00
(Grandfathered)

Medina County Herb Society Endowment Fund

The Medina County Herb Society Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Medina County Herb Society, Medina, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a continuing horticulture student enrolled at The Ohio State University Agricultural Technical Institute. There must be a demonstrated financial need and the student must have a minimum cumulative grade point average of 2.8. The recipient should be interested in working with herbs. Residents of Medina, Summit, or Wayne Counties are preferred. First preference is a female student.

Recipients shall be selected by the Agricultural Technical Institute's Financial Aid Coordinator in consultation with the chairperson of the Horticultural Industries Technologies Division, with other appropriate faculty and with the Medina County Herb Society, if they so desire, under the guidelines established by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer and the Medina County Herb Society, if the Society so desires, in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUND

The Merck-Medco Managed Care LLC Scholarship Fund

The Medco Containment Services, Inc. Scholarship Fund was established May 7, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Medco Containment Services, Inc. of Montvale, New Jersey. The name of the fund was revised September 5, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to fifth year students in the College of Pharmacy who excel academically but need financial assistance. The scholarship recipients shall be determined by the Dean of the College of Pharmacy, or his/her designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

Donald E. McGinnis Concert Band Scholarship Fund

The Donald E. McGinnis Concert Band Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the friends of Donald E. McGinnis. The fund was revised September 5, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Seventy-five percent of the annual income shall be used to provide a scholarship award to a junior member of the Ohio State University Concert Band who has demonstrated outstanding musicianship and leadership, in keeping with the standards set by Donald E. McGinnis during his distinguished tenure as director of the Concert Band. The scholarship is to be awarded annually and is not renewable. Recipients shall be selected by the Director of the School of Music in consultation with the instrumental music faculty and the University Committee on Student Financial Aid.

The remaining twenty-five percent of the annual income shall be returned to the principal. If there is no candidate for the award in any given year, all earnings shall be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

The Professor Sylvan G. Frank Graduate Fellowship
in Pharmaceutics and Pharmaceutical Chemistry

The Professor Sylvan G. Frank Graduate Fellowship in Pharmaceutics and Pharmaceutical Chemistry was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chih-Ming Chen, Ph.D., of Fort Lauderdale, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one graduate student fellowship under the direction of Professor Sylvan G. Frank within the Division of Pharmaceutics and Pharmaceutical Chemistry at the College of Pharmacy, based on criteria established by the College of Pharmacy's Graduate program. Upon Dr. Frank's permanent retirement from the College of Pharmacy, the fund will be awarded to a qualified graduate student in the College's Division of Pharmaceutics and Pharmaceutical Chemistry with first preference given to students from the National Taiwan University School of Pharmacy.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$453,750.00

The Ruth Shaw Murphey Medical Research Fund

The Ruth Shaw Murphey Medical Research Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard R. Murphey, Jr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support researchers conducting research in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to supplies, equipment, salaries for research personnel and activities required for quality medical research.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$251,860.50

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Battelle Fund in Inhalation Therapeutics

The Battelle Fund in Inhalation Therapeutics was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Battelle Memorial Institute of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall support research in inhalation therapeutics that will be used to guide the selection of drugs and formulations for pulmonary delivery. The research will be intended to advance the knowledge and understanding of the basic mechanisms relating to the pulmonary transport of therapeutic agents with diverse chemico-physical properties. Income allocation shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with a selection committee within the College and with a Battelle Memorial Institute representative who will serve in an advisory capacity.

When the principal balance of this fund reaches the level of \$750,000, it will be converted to a Professorship in the College of Medicine and Public Health. The Professorship position shall be held by a distinguished scholar as recommended by the Dean of the College of Medicine and Public Health in consultation with the aforementioned selection committee and with the Vice President for Health Sciences. The activities of the endowed Professorship holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the Dean of the College of Medicine and Public Health and Vice President for Health Sciences in order to carry out the desire of the donor.

\$250,000.00

W. Arthur Cullman MBA Fellowship

The W. Arthur Cullman MBA Fellowship was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business with a contribution from The Limited, Inc.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a fellowship(s) to Master of Business (MBA) student(s) with preference given to those with a marketing emphasis. Selection of the recipient(s) shall be made by the Academic Director of the MBA program with formal approval by the Dean.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$250,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Alice L. Akerberg, Dean's Innovation Fund

The Alice L. Akerberg, Dean's Innovation Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Alice L. Akerberg (B.S.Bus.Adm. '62).

Alice L. Akerberg graduated from The Ohio State University College of Business in 1962 with a bachelor's degree in accounting. A woman pioneer in the business world, she joined Peat, Marwick, Mitchell & Co. in Toledo, Ohio upon graduation and later joined Questor Corporation, (which would become the Spalding & Evenflo Companies, Inc.) as Tax Manager. Ms. Akerberg was an active professional member of the Ohio Society of CPA's, Florida Society of CPA's, American Woman's Society of CPA's, American Institute of CPA's, and the Tax Executive Institute.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean, to provide support to the students and faculty in The Max M. Fisher College of Business.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$204,367.52

The Arthur E. Shepard Family Fund

The Arthur E. Shepard Family Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Arthur E. Shepard of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purposes at The Ohio State University to be selected at least annually by Arthur E. Shepard. At the donor's demise, the income from the fund will be available on an annual basis for the discretionary use of the president of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors.

\$150,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Benua Foundation Fund in Orthopedic Surgery

The Benua Foundation Fund in Orthopedic Surgery was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift made in honor of Thomas Mallory, M.D., from the Benua Foundation of Columbus, Ohio. Dr. Thomas Mallory and his colleagues are world-renowned for the nature and quality of their research in orthopedic joint reconstructive surgery.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the advancement of medical knowledge in the field of orthopedic surgery, both basic and clinical research, with preference to research in orthopedic joint reconstructive surgery. Distribution shall be made upon the recommendation of the Chief of the Division of Orthopedic Surgery in consultation with the Dean of the College of Medicine and Public Health. The income may be used only for academic research purposes, which may include scientific supplies, equipment, salaries for research personnel and other activities required for quality medical research. The Chief of the Division of Orthopedic Surgery may use the income for research grants for deserving faculty projects.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another orthopedic research related use shall be designated by the Foundation Board of Directors, in consultation with the Chief of the Division of Orthopedic Surgery and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$100,000.00

The Ronald D. Brooks Athletic Scholarship Fund

The Ronald D. Brooks Athletic Scholarship Fund was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ronald D. Brooks (B.A. Social & Behavioral Science '71), of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a member of the football team pursuing an undergraduate degree at The Ohio State University. Recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors, as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$55,131.82

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business

The William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Rosalind W. and William M. Wolfson (B.S.Bus.Adm. '48) of Carmel, New York.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for out-of-state undergraduate economically disadvantaged students majoring in business with a minimum of 3.0 GPA. Selection of the recipients shall be made by the Dean with recommendations made by the Fisher College Academic Director of the Undergraduate Program, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$50,000.00

The Sylvia Westerman Endowed Fund

The Sylvia Westerman Endowed Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from the estate of Sylvia H. Westerman (B.A. Humanities '94), New York, New York and from Sylvia's friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the conservation and maintenance of the collection of the Jerome Lawrence and Robert E. Lee Theatre Research Institute. Funds will be administered by the Curator of the Lawrence and Lee Theatre Research Institute in consultation with the Director of the Lawrence and Lee Theatre Research Institute.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Curator of the Lawrence and Lee Theatre Research Institute in consultation with the Director of the Lawrence and Lee Theatre Research Institute in order to carry out the desire of the donors.

\$37,781.08

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Alumnae Scholarship Housing Residents Fund

The Alumnae Scholarship Housing Residents Fund was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ruth Deacon (B.S.H.E. '44), Worthington, Ohio and Helen Deacon Swank (B.S.Ed. '53; M.A. Music '66), Westerville, Ohio. The donors encourage cash and deferred commitments from other former residents and friends of Alumnae Scholarship Housing.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide funds for current financial needs of residents; and/or for capital improvements, for equipment, or for furnishings of ASH. Decisions regarding expenditure of those funds shall be made by the ASH Advisory Board together with the Office of Housing, Food Service and Event Centers.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,210.00

The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund

The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift of \$25,000 from Geraldine and Wayne Kuhn of Marion, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

Twenty percent (20%) of the annual income distributed shall be added to the fund's principal. The remaining eighty percent (80%) shall be used for one or more scholarships for students deserving the opportunity to attend college. Preference shall be given to those students attending the Marion Campus who (1) represent the top one-third of their high school graduating classes; (2) are pursuing study in Engineering, Human Ecology, or related sciences/social sciences. Recipients of the award(s) are to be chosen by The Ohio State University at Marion Committee on Student Financial Aid appointed by the Dean and Director of Ohio State Marion, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Dean of The Ohio State University at Marion in order to carry out the desire of the donor.

\$25,112.50

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Janice Kirk and Robert P. van Blaricom Greek Leadership Fund

The Janice Kirk and Robert P. van Blaricom Greek Leadership Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the Office of Greek Affairs from Janice Kirk (B.A. Physiology '33) and Robert P. van Blaricom (attended 1929-1933).

Robert P. van Blaricom was active in SAE Fraternity while at Ohio State University in 1929-1933. (He remained active in the fraternity serving on its Supreme Council from 1963-1973, and as its National President from 1971-1973). Janice was active in Sigma Kappa while at Ohio State University from 1929-1933 and has served in many leadership capacities for them throughout her life. Bob and Janice's children were also active in the greek system at their respective universities. The leadership training and opportunities to serve mankind through the fraternity system have meant much to the van Blaricom family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Greek Affairs for support of leadership training of student leaders of fraternity and sorority chapters at Ohio State University including but not limited to on campus workshops and seminars, off campus conferences, and national meetings. Income may also be used to support opportunities for students to represent the greek system at national and international conventions and workshops speaking on the value and benefits of the greek system.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Honda Trading America Scholarship Fund

The Honda Trading America Scholarship Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from employees of Honda Trading America.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship for a student with junior or senior standing that is enrolled in the Fisher College of Business in either Transportation and Logistics or International Business. Selection of the recipient shall be competitive and based on merit and in consultation with the University Committee on Student Financial Aid. The donors shall be updated annually with the name of the student receiving the scholarship.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Honda Trading America Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

CHANGE IN DESCRIPTION OF NAMED FUND

The John W. King University Scholar Fund

The John W. King University Scholar Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John W. King (B.S.Bus.Adm. '49), Norwood, Massachusetts. The fund was revised September 5, 1997.

The annual income shall be used to provide undergraduate scholarships for students qualifying as University Scholars based on merit. Recipients should be students majoring in subjects which will contribute to the ability of the United States to compete economically, over the long term, with other countries. Without limiting the generality of the preceding sentence, such subjects today would include those currently offered by the College of Mathematical and Physical Sciences, the College of Biological Sciences and the College of Engineering, such as mathematics, physics, chemistry, engineering, technology, biology, or environmental sciences. Financial need may (but need not) be considered. This scholarship shall be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

At this time, we would like to call upon our Treasurer, Jim Nichols, to present the resolution on certificates of participation.

Mr. James Nichols:

Thank you, Mr. Chairman. In your Board book, under Tab #8, is the resolution concerning certificates of participation. There is also a supplemental agenda book that is about an inch and a half thick and, as you know, it goes with all of these debt type issues for your review.

I would like to recognize the people in my office who do the real work on this issue and ask them to stand: Tim Michel, Assistant Treasurer; Regina Wright, who works most directly on the bond issues; and Al Rodack, Associate Treasurer, who many of you already know. Also in the audience is Bill Conner, from Bricker and Eckler, who is bond counsel to the University and he is available if you have any questions of him.

September 5, 1997 meeting, Board of Trustees

Mr. Nichols: (contd)

In June 1995, this Board approved the design/build project for an 118-unit apartment complex at the Agricultural Technical Institute in Wooster, Ohio, that has been completed. This is for a maximum of \$8.4 million in certificates of participation and will be for a period of twenty years. This is the same financing that we used for both the Child Care and the Stores and Receiving facilities that you are all familiar with. The underwriters for this issue are Bank One Capital Corporation and SBK Brooks Securities Corporation, and the trustee is Huntington National Bank.

I would also like to mention, Mr. Chairman, as the members of the Fiscal Affairs Committee know, we were just notified two days ago by Standard and Poors that they have upgraded our bond rating again to AA. This will be the fourth upgrade that we've had from both Moody's and Standard and Poors in recent years. The impact will be in about the ten to fifteen basis point range, in terms of average savings which is very significant over a large debt portfolio.

I would like to also mention that we work throughout the year with the rating agencies and it is an ongoing process, it is not just when we are going out for debt. Ed Ray, Jim Mager, Jerry May, Bill Shkurti, and Kam Sigafoos, from the Hospitals, participated in the work that we did with the agencies and the presentation. I would also like to recognize Mr. Shumate and Mr. Slane, both of whom gave generously of their time to meet with the folks from S & P and talk about Board issues.

Mr. Shumate:

Thank you, Mr. Nichols, and congratulations to the University for the upgrading and to you and your staff. Are there any questions on the resolution that is before us?

AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION

Resolution No. 98-33

WHEREAS The Ohio State University (the "University") has undertaken to acquire an approximately 118 unit student residence facility located on the campus of the Agricultural Technical Institute in Wooster, Ohio (the "Project") pursuant to a Facilities Lease dated November 20, 1996 (the "Facilities Lease") between the University and Wooster Buckeye Limited Partnership; and

WHEREAS the Facilities Lease permits the University to acquire the Project through the exercise of a purchase option contained therein; and

WHEREAS the University proposes to permanently finance the acquisition, construction, installation and equipping of the Project and fund the exercise of the purchase option through the use of a lease/leaseback arrangement pursuant to which the University will lease the Project to Ohio State University Affiliates, Inc., ("Affiliates") an Ohio nonprofit corporation, pursuant to a Base Lease dated as of October 1, 1997 (the "Base Lease") between the University and Affiliates and the University will lease back the Project pursuant to the terms of a Lease Purchase Agreement dated as of October 1, 1997 (the "Lease Agreement") between the University and Affiliates; and

WHEREAS simultaneously with the execution and delivery of the Base Lease and the Lease Agreement, Affiliates will enter into a Trust Agreement dated as of October 1, 1997 (the "Trust Agreement") with The Huntington National Bank, as Trustee (the "Trustee") and an Assignment Agreement dated as of October 1, 1997 (the "Assignment Agreement") between Affiliates and the Trustee and the Trustee will execute and deliver the Certificates of Participation (Agricultural Technical Student Residence Project), Series 1997 (the "Certificates") in the presently estimated aggregate principal amount not in excess of \$8,400,000, the proceeds of which will be used to finance the

September 5, 1997 meeting, Board of Trustees

**AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION (contd)**

acquisition, construction, installation and equipping of the Project and to pay the cost of issuance of the Certificates; and

WHEREAS Banc One Capital Corporation and SBK-Brooks Securities Corp. (the "Underwriters") have proposed to purchase the Certificates pursuant to the terms of a Certificate Purchase Contract (the "Certificate Purchase Contract") among the University, Affiliates and the Underwriters and the Certificate of Award (the "Certificate of Award") to be delivered by an appropriate official of the University; and

WHEREAS to satisfy requirements imposed on the Underwriters by federal securities laws, the University will enter into a Continuing Disclosure Agreement dated as of October 1, 1997 (the "Continuing Disclosure Agreement") between the University and the Trustee;

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY:

Section 1. Findings and Determinations. The Board of Trustees of the University (the "Board") hereby finds and determines that the acquisition of the Project, and the financing of the acquisition, construction, installation and equipping of the Project through the use of the Certificates, is in the best interests of the University.

Section 2. The Certificates. The Board hereby approves and authorizes the execution and delivery of the Certificates as hereinafter described, by the Trustee. The Certificates shall be issued in the aggregate principal amount of \$8,400,000, or such lesser amount as may be set forth in the Certificate of Award (as defined below). The Certificates shall be in the denomination of \$5,000 or any integral multiple thereof, shall bear interest from the dated date payable on each June 1 and December 1, commencing June 1, 1998, shall be dated, bear interest and shall mature on such dates (not later than December 1, 2017) as shall be set forth in the Certificate of Award. The forms, terms and provisions of the Certificates and the provisions for signatures, authentication, payment, registration, transfer, exchange, redemption and number shall be set forth in the Trust Agreement and the Certificate of Award, and the same are hereby approved.

Section 3. Authorizations. The form, terms and provisions of the Base Lease, the Lease Agreement, the Contract of Purchase and the Continuing Disclosure Agreement in substantially the form of such documents on file with the Secretary of the Board are hereby approved, with such insertion, omissions and changes as shall be approved by the Chairman of the Board and the Treasurer of the University, the execution of such documents being conclusive evidence of such approval, and the Chairman of the Board and the Treasurer of the University are each hereby authorized and directed to execute and deliver the Base Lease, the Lease Agreement, the Contract of Purchase and the Continuing Disclosure Agreement. The Chairman and the Treasurer are each authorized to execute and deliver such other documents, certificates and instruments as may be necessary or desirable, in the opinion of Bricker & Eckler LLP as Special Tax Counsel, in connection with the execution and delivery of the Certificates.

Section 4. Assignment Agreement and Trust Agreement. The form, terms and provisions of the Assignment Agreement and the Trust Agreement (including the form of Certificates attached thereto as an exhibit) in substantially the form of such documents on file with the Secretary of the Board, are hereby approved.

Section 5. Official Statement and Certificate of Award. The Board hereby authorizes the use and distribution of a Preliminary Official Statement relating to the Certificates in substantially the form on file with the Secretary of the Board. The Preliminary Official Statement is deemed final by the University for purposes of Securities and Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The final Official Statement, substantially in the form of the Preliminary Official Statement, shall be executed by the Chairman of the Board and the

September 5, 1997 meeting, Board of Trustees

**AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION (contd)**

Treasurer of the University with any modifications, changes or supplements necessary or desirable for the purpose thereof which the Chairman or the Treasurer shall approve.

The sale and award of the Certificates shall be further evidenced by the Certificates of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state the aggregate principal amount of the Certificates, the purchase price of such Certificates, the maturity dates, interest rates, mandatory sinking fund requirements and optional redemption provisions applicable to the Certificates all in accordance with this Resolution, the Trust Agreement and the Contract of Purchase. The Certificate of Award shall also contain such other data or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Trust Agreement and the Contract of Purchase.

Section 6. The Trustee and Affiliates. The Trustee and Affiliates are hereby requested to take any and all such action necessary in connection with the execution and delivery of the respective documents to which they are parties in connection with the execution and delivery of the Certificates.

Section 7. Tax Matters. In consideration of the purchase and acceptance of the Certificates by the registered owners thereof from time to time, the University covenants and agrees, and the appropriate officials of the University are hereby directed, to take all action required, or to refrain from taking any action prohibited, by the Internal Revenue Code of 1986, as amended and as supplemented by all applicable Treasury Regulations. The Treasurer of the University is hereby authorized to execute and deliver a Tax Compliance Agreement setting forth such certifications, elections and information necessary to enable Special Tax Counsel to render its opinion regarding the exclusion of the Interest Portion of Basic Rent (as defined in the Lease Agreement) from gross income for purposes of federal income taxation.

Section 8. Open Meetings Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 9. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Celeste, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with four affirmative votes cast by Messrs. Celeste, Brennan, and Slane, and Ms. Longaberger, and four abstentions by Messrs. Shumate, Skestos, Patterson, and Sofia.

(See Appendix XI for Summary of Resolution, page 209.)

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PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE

Mr. Shumate:

At this time, I would like to call upon our host, Dean Glen Hoffsis, for a presentation on the College of Veterinary Medicine.

Dean Glen Hoffsis: [slide presentation]

Thank you, Mr. Chairman, Mr. President, and members of the Board. It is our pleasure to host the Trustees' meeting in the College. We can't remember a time when this has taken place, and our College is very proud to have the opportunity to

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

be able to explain a little about the College. I did need to dispel the rumor that I was going to ride in on a horse as our esteemed President did last fall when he rode into the College on a horse.

We are the only college of veterinary medicine in the State of Ohio and there are only twenty-seven colleges of veterinary medicine in the entire United States. There is not one in Kentucky, West Virginia, and there might as well not be one in Pennsylvania because it is all the way over in Philadelphia. So we control the western part of that state as well — actually it is a very good college.

Our College was founded in 1885. This slide shows the very first veterinary ambulance, and this slide shows in 1903 the old Veterinary Laboratory now called the Neil-Seventeenth Building slated for demolition later this year. This shows the last vestige of veterinary medicine on the main campus because now we are located on the west side of the Olentangy River where our College has important connections with the College of Food, Agricultural and Environmental Sciences and also in the colleges of the Health Sciences, which are just east of the Olentangy River. We also have important connections with the Ohio Department of Agriculture, the Animal Diagnostic Laboratory, OARDC, and we also participate fully in the interdisciplinary programs on the campus, including the molecular life sciences initiative.

We are a top ranked program of the twenty-seven veterinary colleges in the United States. In the most recent *U.S. News and World Report* we ranked eighth and in the most recent *Gorman Report* we ranked third. We have 100 faculty, 150 graduate students, 550 professional veterinary students — that doesn't mean that they never graduate, that means we call them professional students — and about 300 staff. As a part of the restructuring program a couple of years ago, our faculty are divided into three departments.

I want to tell you a little bit about the mission of the College. We have an important mission in serving the needs of the companion animals, which we call the human animal bond, because pets are very important in the lives of many, many people. We also serve the agricultural community by assuring safe food supply from animals that are producing food, such as cattle. Many people don't realize that many of our food products, dairy products, meat, and milk originate in animals. This is a contemporary issue with the *e. coli* problem that is currently going on, as well as the mad cow disease and a whole host of other important health safety and food safety issues that have origins with animals.

We also serve the sporting animal industries, such as the racing industry in Ohio. And we also have a very important mission in utilizing animals as models of human disease. We do a lot of work in this College on human disease through the use of animal models. We are also interested in assuring the health and the welfare of laboratory animals that are used all over the campus and that our graduates will be serving around the country in their future careers. We also have a mission in protecting the health of the exotic species, some of the endangered species, and the wildlife and zoo collections.

A little bit about our students. We have 135 students each year that enter the class and almost all of the students have undergraduate degrees. There are 1,300 applicants for those 135 slots, so it is very competitive. Our students have a grade point average of 3.5 and an average GRE score of 1,810, so they are very talented students. Sixty-five percent of our students are females and this is part of a national trend that has occurred in the last twenty years or so.

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

I'm happy to report that 95 percent of our students complete the program and 100 percent of our students pass the national board. These students find important areas of employment mostly in private practice and most of that in companion animal practice. They also find lots of other careers in government, research, regulatory agencies, and a whole host of other exciting careers. Most of these students have multiple job opportunities at the time of graduation.

I mentioned that we have an important area in research and in exploring animal models of human disease. One of the efforts we've had in this College is to explore animal models of retro viruses, one of which is the human AIDS virus. We explore these animal models for AIDS and a whole host of other important human diseases. Out of this effort, funded by NIH, a group of our investigators were looking at the Feline Leukemia Virus as a model for AIDS and this work continues today.

Out of that work, they discovered a way to produce a novel Feline Leukemia Vaccine, which is an important disease in animals in its own right. This has been patented by the University and is now licensed through Pfizer. This patent has yielded the highest dollar return of any patent in the history of Ohio State University. To date, what is in that little vial has yielded over \$20 million in royalties to the University and this is an active patent that continues today.

Some of the other accomplishments of the College. We were among the leaders in developing total hip replacement technology for dogs. Some of this work is important in furthering the technology in human medicine as well. Today we have dogs that are brought into our hospital from all over the United States, and sometimes from around the world, for this procedure. We also pioneered some of the work in fracture repair in equines. This is a scene from our hospital where this goes on on a daily basis.

We have one of the first and one of the finest residency training programs of any college in the United States. We also provide some twenty-five continuing education programs for veterinarians in this State and around the country, including the premier orthopedics course in the world. There are some others in those bulleted items that I handed out.

I wanted to explain a little bit about the Veterinary Teaching Hospital which we are in. This is the only comprehensive referral hospital of its kind in the State of Ohio, in Kentucky, in West Virginia, and in the western part of Pennsylvania. So we draw patients from a very wide range. We have about 17,000 companion animals, primarily dogs and cats. We also have our new Daniel Galbreath Equine Center, which is attached to the hospital just to the west, and serves the equine industry in Ohio. This is quite extensive and provides care of an advanced nature for about 3,500 horses each year. We also provide services to farm animals, about 2,000 to 2,500 per year and to a number of other species of animals that annually come into the College.

We have a whole range of specialists, including this ophthalmologist who is removing a cataract from a dog and implanting lenses. The hospital receives about \$5.5 million of fee generated revenue each year that is important for the College budget. All of that revenue, including the professional income, is contributed to the program. We do not have a practice plan.

I'd also like to tell you about our outreach programs. There is an extensive list in your handouts, but I will highlight a few of those. We have five extension veterinarians, part of OSU Extension, and they go out regularly into the field to provide consultation to

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

veterinarians and farmers around the State. We have a new program that is funded by the Kenneth Scott Trust in Cleveland, to provide funding for a spay/neuter program at the Franklin County Animal Shelter. This provides educational opportunities for our students and provides the valuable service to the public because these dogs then become more adoptable.

We have ties with the Columbus Zoo and the Wilds, where we go to their facilities to provide veterinary care. Some of our specialists help their staff veterinarians in providing specialized care and sometimes these animals come into our hospital for specific procedures. We also have the Analytical Toxicology Laboratory, which serves as an essentially forensic laboratory for the State Racing Commission and also for the Ohio Department of Agriculture for their livestock shows.

A little bit about the difficulties for the College and the challenges that we are facing, and I think that this is best illustrated on these graphs. You don't have to read all of this, I just want to show you the relationships. The first is the numbers of faculty. What we have are in the blue bars, these are what we would consider our peer group institutions, veterinary colleges that we would consider the best and finest in the country.

The red bar is OSU. You can see that we are low in faculty numbers and this shows the number of professional students. You can see by this that our 135 students ranks us right at the top nationally. So we have a high student body and relatively low faculty, and when you look at the student/faculty ratio we are an extreme outlier in this. This is one area that we need to pay attention to because the College is currently on limited accreditation. We want to make sure that this is not an issue when we come back for full accreditation. So we need to increase our faculty numbers.

One of the reasons for our limited accreditation is also our budget situation and in this we look at the tuition and state support per professional student or per graduate. Here you can see that we have the smallest state support per graduate of any veterinary college in the United States. So that is another area we need to shore up in the future.

As for where we are headed in the immediate future, we are going to be replacing Sisson Hall, which is just across the street, and this building — the long, tubular building, the 1987 edition — will stay intact. The new building, which is now just being planned, will be situated somewhere on this campus but we are not sure exactly yet where it will go. This will provide more high quality research laboratories for our researchers and will help us advance our research agenda. Between that and additional faculty members, we think we can help elevate our College several more positions in the rankings.

We also have a scaled up development effort. Last year, we had our all-time high year in development at \$3.5 million in gifts. We need to take that one notch higher in order for us to be able to become the kind of a college that we would like to become.

So in summary, we would like to become the kind of college where these young people, the future generations of Ohioans who love animals and who want to become veterinarians, will find the opportunities here to gain the highest quality education available anywhere. They can become graduate veterinarians and go out into the State, all corners of the State of Ohio, and serve the Ohio public and where they can really make a difference in the lives of their community.

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

And so, as our elephant friend would say, it is time to say goodbye. I'd be pleased to take any questions.

Mr. Shumate:

Thank you, Dean Hoffsis. Dean, could you go back to the graph that you were doing the comparisons with, I believe, it was your peer group. What are some of the schools listed there?

Dean Hoffsis:

At the top is California-Davis, Colorado State University, Cornell, Illinois, Iowa State, Michigan State, Minnesota, North Carolina State, Pennsylvania, Purdue, Texas A&M, and Wisconsin. These are the ones that we have chosen as our peer groups. It contains the colleges in the Big Ten that have veterinary colleges, not all of them do, and also a few others that we consider to be outstanding institutions.

Mr. Shumate:

In terms of the challenges involving the faculty/student ratio, what is the plan that you are using to deal with that?

Dean Hoffsis:

Well, I guess you could approach the student/faculty ratio in two ways, either increase faculty or decrease students. We have potentially a form of responsibility based on budgeting with our student numbers, so we have revenue directly tied to the student numbers, which is one reason why we don't want to reduce student numbers.

The second thing is that we have 1,300 applicants. There are lots and lots of students in the State of Ohio and surrounding states that want to become veterinarians. They all talk to legislators, all of whom talk to us, asking why their son or daughter can't get into veterinary school, and we are the only show in town. So we don't want to reduce the opportunity for people to become veterinarians, and develop a problem in the legislature and also with their own funding basis. So that doesn't look like a very good option.

What we need to do is increase faculty numbers and in order for us to significantly elevate that, it is going to take a considerable amount of funds. We could get part way with the remaining opportunities we have with our early retirement buyouts. There will be yet some annual rates becoming available. Beyond that we need to go for some endowed chairs, some endowed professorships, and we need to look at other sources, and we would appreciate your help at looking at this.

Mr. Shumate:

Absolutely. I'm also curious about various national rankings. As you indicated, in one report we were ranked number three and in another report we were ranked number eight. How do you account for the differences? Have you looked at the evaluation of the differences?

Dean Hoffsis:

In the case of Veterinary Medicine, *U.S. News and World Report* has only ranked them once or twice. It is a very soft ranking and is totally representational based upon

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

who among the faculty they can get to respond. We talk about it because we think eight is a really favorable ranking. These are all first rate institutions, they are almost all land-grant institutions, and they are major universities that have veterinary colleges.

So to get to the top of that pack is extraordinary. The colleges that rank on the reputational rankings at the top are those with the biggest budgets and therefore those with the biggest faculty and therefore more of their faculty FTE is devoted to the research mission. So they pop up higher on extramural grant support. The difficulty we have in our College is with our small numbers of faculty with large numbers of students, we have so many FTE's committed to the educational mission. That means relatively small numbers of FTE faculty left over to do the research mission and that is one of the liabilities and one of the reasons why we don't rank higher.

If we were to rank just our clinical program we would be much higher, right near the top. If we were to be ranked such as the *Gorman Report* shows, the reputation of our graduate students as competent veterinarians would rank us very near the top. So we do really well in the educational mission, but not as well in the research mission and I think it totally relates to faculty numbers. The faculty that we have devoted primarily to the research mission are extraordinary, as we illustrated with our Feline Leukemia Vaccine. We can hit some long balls in that area, we just don't have enough faculty to do that job.

Mr. Shumate:

And so the *Gorman Report* is based on our graduate students?

Dean Hoffsis:

Primarily it's a reputational score, as far as I understand it, mostly from veterinarians in the field.

Mr. Shumate:

Are there any other questions from members of the Board? If not, again, we thank you very much and thank you again for hosting us.

Dean Hoffsis:

Thank you very much for allowing us to host you.

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

A third-year student in the College of Law, Hallie Butler, originally from Lindhurst, Ohio, has exemplified not only superior academic performance but also outstanding leadership and service. In the Appellate Advocacy Program, a competition of appellate level argument, Hallie won best oralist and placed second overall in the Herman Moot Court competition after arguing in front of the Ohio Supreme Court.

While excelling academically, Hallie has used her legal training serving the citizens of Ohio. From being a judicial clerk for the Southern District of Ohio, to interning at

STUDENT RECOGNITION AWARD (contd)

Ms. Rofagha: (contd)

the American Civil Liberties Union in Athens, Ohio, where she completed legal research for volunteer attorneys, Hallie's dedication to public service has affected many Ohio communities.

Trying to divert kids from the streets, Hallie has also created three programs, including recreational activities, computer training, and hygiene workshops for at-risk youth in Appalachia, as a part of a pilot national service program "Volunteers In Service to America." Hallie has further helped promote understanding, diversity, and mutual respect throughout The Ohio State University community as a founding member of the *pro bono* research group, which allows OSU law students to gain experience in legal research while representing indigent clients. Concern that many children of illegal immigrants are becoming quote "a growing underclass of illiterate youth," Hallie has authored an article entitled, "Educated in the Classroom or on the Streets - The Fate of Illegal Immigrant Children in the United States," to be published in fall 1997 in *The Ohio State Law Journal*.

Hallie, if you would please come forward, it would be my honor to present the Student Recognition Award to you on behalf of the Board of Trustees of The Ohio State University in recognition of your outstanding service to The Ohio State University community.

Ms. Hallie Butler:

I just want to say a few words about what Ohio State has meant to me as a student. I'd like to thank you very much for this award it is a great honor. I'm a little nervous speaking in front of you, so please bear with me.

The first thing I want to say is that I think the Ohio State College of Law has an outstanding faculty who really dedicate themselves to educating their students in a variety of ways. One of which is important is that they come from a variety of different backgrounds. They have all had very different legal experiences, which lends itself beautifully to the educational environment in the law school.

The second thing that I really like about the Ohio State Law School is that it allows its students to have opportunities to be involved in real life experiences. I have taken advantage of this in a few different kinds of circumstances. For example, the College of Law grants credit for judicial externships, which gives its students a great opportunity to go out and become involved and see the law in real life situations. The Herman Moot Court competition, which Soraya mentioned, allowed me to make argument in front of the Supreme Court of Ohio, which was a great honor that not every lawyer gets to participate in.

The last thing I want to point out is that I spent this summer studying law at Oxford University in England, in a program that the Ohio State College of Law created. I had never been outside the U.S., and that allowed me not only to learn law through a different perspective, but also to learn about a different culture and to contribute to my overall educational experience. So I really had a great experience here at Ohio State and I want to thank you for this award.

Mr. Shumate:

Thank you and congratulations.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, The Ohio State University Hospitals Board met on August 28, 1997. An update was given on the operational and financial improvements, as well as future goals of the University Reference Lab since the transfer of this laboratory to the Hospitals as a gift-in-kind.

The Hospitals Board was also given an assessment on the progress of developing a primary care network by Deloitte and Touche. The Hospitals Board endorsed the recommendation for the University to loan \$495,000 to MedOhio Health Inc. for its participation, development, and operation of the Newark Ambulatory Surgery Center. The Board also endorsed a recommendation for the University to issue a line of credit letter to MedOhio Health for reserve capitalization request for the HMO certificate of authority application. That concludes my report, Mr. Chairman.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

At this point, we will convene the Educational Affairs Committee as a committee of the whole. We thank you, George, for agreeing to allow the whole Board to engage in the discussion and dialogue on academic enrichment.

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT

Mr. Skestos:

This morning, Mr. Chairman, I would like to call on Provost Sisson and Vice President Hayes, first to introduce our panel group and then to begin the discussion on our academic excellence.

Provost Richard Sisson: [video presentation]

Thank you, Mr. Skestos, Chairman Shumate, and members of the Board. It is a distinct pleasure to address the Board this morning on the topic of academic enrichment initiatives and the awards for 1997-98. We are this morning announcing the award of more than \$1.5 million in funding for 15 academic enrichment initiatives. You have before you a list of the names and the very brief description of each of the winning initiatives. Copies of these descriptions are available to members of the audience, as well.

The winners were selected from more than 70 proposals submitted by the deans of the colleges and represent some of the very best thinking of our outstanding faculty members from many parts of the University. This is the fourth year of the Academic Enrichment Awards. This program was started in part because of the expressed desire, not only by you, but also of Governor Voinovich and the Ohio Board of Regents, that we employ a strategy of selective investment to help achieve even higher levels of academic excellence in areas of great potential for the University and for the people of Ohio.

It is our intention to continue and expand this program in the years ahead. This is absolutely essential for the future of this University and for the people of this State. Our intentions are conditional, however, upon sustained adequate funding from the State of Ohio.

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Provost Sisson: (contd)

The imaginative and creative thinking that we acknowledge this morning and the creativity that happens every day in our classrooms and in our laboratories benefits our students and the people of Ohio in many diverse ways. What we are talking about today is just one of the ways we are making a difference for the people of this State.

We have a brief video to introduce you to some of our previous Academic Enrichment Award winners and then my good colleague, Dr. Hayes, will introduce five of the faculty who are receiving awards this morning.

[video presentation]

Dr. Edward Hayes:

Mr. Chairman, it is also my pleasure to be here today. The presenters on the video were the leaders of academic enrichment initiatives from prior years and so they were talking about what their experience has been over a number of years. Today, we have five outstanding leaders of the new initiatives that are being announced here. I will introduce them all in a moment and then they will be making a few brief comments about their particular initiatives to give you a flavor of what more you can expect in the years ahead as a result of these programs. I want to emphasize that this program impacts both the scholarly and the research activities of the University, as well as the experiences of undergraduate, graduate, and professional students.

The awards are on a competitive basis, but I also want to emphasize that there is an important component of this program which is an evaluation that takes place in the future. You will find out the extent to which we in fact are meeting the expectations that these folks are promising or have promised as a part of their proposal. We are using those evaluations to fine tune the process so that we guarantee that we get maximum return on the investment of our resources for these programs.

I am going to start with: John Bossler, Director of the Center of Mapping, will be discussing the Image Understanding initiative; Ruth Charney, Acting Chair of the Department of Mathematics, will be discussing the Lower Level Mathematics Instruction initiative; Lorraine Justice, Acting Chair of the Department of Industrial, Interior, and Visual Communications Design, will be discussing the Design Studio 2000 initiative; Nancy Rogers, The Joseph S. Platt-Porter, Wright, Morrison & Arthur Professor of Law, from the College of Law, will be discussing the Alternative Dispute Resolution initiative; and, finally, Lewis Ulman, Director of the Computers in Composition and Literature Program and Associate Professor in the Department of English, will be discussing the Center for the Study and Teaching of Writing.

Professor John Bossler:

Good morning and thank you for this opportunity to talk about our image understanding initiative. We at Ohio State believe that the future of mapping -- and that word is used very broadly -- lies in our ability to extract from digital images information that is embedded in there without looking at those images. In this context, we use the word image broadly to mean synthetic aperture radar, magnetic resonance imagery, and optical images from satellites. Those things are used, for example, to determine the location of a tumor in the brain from magnetic resonance imagery or the location of a tank on the battle field from synthetic aperture radar or the extent of an oil spill from optical sensors on a satellite.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Bossler: (contd)

We were awarded three new faculty positions in an initiative supported by nine different organizational entities at Ohio State. We were driven by some market research and we are not alone in our thinking about the importance of digital imagery. We looked and found \$500 million worth of research required by the federal government today in this arena and now our attention has to go towards looking for the three faculty that will bring us above, we believe, Carnegie, MIT, and Stanford who are well-known in this field.

Professor Ruth Charney:

I would also like to thank you for the opportunity to tell you a little bit about our program. Our academic enrichment proposal was aimed at better serving students at this University who take lower-level mathematics and statistics courses. On the order of 10,000 students per quarter enroll in these courses, so this is quite an enormous job and it is hard to imagine an initiative which would affect a larger proportion of the University community.

The proposal itself is focused on the creation of a mathematics/statistic learning center, which will provide a wide range of services for students, learning resources, and a focal point for teacher training and for experimenting with new courses and new teaching styles. However, I would like to emphasize that the proposal itself, the things that we propose to do in this initiative, are really only one part of a multi-faceted plan developed over the last year by the Mathematics Department to revamp our lower-division instruction and to offer the best possible services at that level.

I was only given two minutes to talk and I can't speak as fast as President Gee, so I won't try to tell you about the entire plan. I would like to say that I think that the plan taken as a whole really represents a new recognition on the part of the Mathematics Department that these lower-division courses are a very important part of our mission and a new commitment to devoting our energies and our resources towards doing the best possible job with our lower-division instruction.

As far as what the funding of this proposal means to our department, those of us involved in creating this plan are just thrilled to be able to move ahead with this and have the resources to do what we really want to do here. But I think also that it is very, very important to us as a statement by the University that they are committed to this project and that they will stand behind us and support us in our efforts to improve what we offer to lower-division students. As I said at the beginning, this is a very big job and it is not unique to this University. The problems are nationwide and we have a lot of good ideas, but we really can't do them without the University's support. Thank you.

Professor Lorraine Justice:

Design is at the very juncture of the Arts and Sciences and our outreach to corporate America, as well as other disciplines at OSU, such as engineering, business, medical and social sciences, has allowed the Department of Industrial, Interior, and Visual Communication Design to become one of the top three in the country. This has been through a competitive effort, as well as the creative abilities of our faculty. This was a much needed enrichment proposal. We will be able to build our computer lab so that we can have students prepared for the next millennium.

The global competitive atmosphere in producing well-designed products for the human race has become, as I said, very competitive and OSU is right there in the competition. We have students that are working for NCR, Texas Instruments, IBM,

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Justice: (contd)

Apple Computer, Thompson, Rubber Maid, and other companies around the world, and we will continue to do so. This grant will really push us into the very, very top tier and we are really looking forward to it, and we are grateful. Thank you.

Professor Nancy Rogers:

In the early 1980's, the College of Law was among very few law schools who began teaching their students to negotiate more effectively and to use mediation to help their clients resolve their disputes earlier and in a more satisfied way. We started the *Ohio State Journal in Dispute Resolution*, which is an interdisciplinary journal that reports academic research to the broader academic community and to the practice community. We wrote textbooks for this new field.

Today the field of dispute resolution is an important area of law. Just this year the *U.S. News and World Report* began ranking law schools according to their excellence in dispute resolution and ranked Ohio State among the top four in the nation in this area.

This grant will move us to the top two in terms of the program that we can offer. In two weeks one of the top scholars in the country will be coming to the College of Law to interview for the senior position that has been made available through this grant. Already he is working with us in the selection of a junior faculty member made available through this grant. We will triple the number of courses in dispute resolution that will be available to law students. We will offer specialized courses that will permit a graduate from Ohio State Law School to graduate as an expert in the field of dispute resolution. We will continue, as we have done in the past, to offer those courses jointly taught with faculty from other units at the University. We will launch the first of its kind clinic to teach our students to mediate not only simple disputes, but also multi-partied complex disputes, offering that service to the community.

We feel very proud to have been a leader in what has become a major field and we feel even prouder to be able to offer the quality that we will be able to offer as a result of this grant. We know that the idea is not a new one. It was in 1850 that Abraham Lincoln said to his fellow lawyers, "Discourage litigation." As a peace maker, Lincoln said, "A lawyer has a superior opportunity of being a good person" and to remind us of that wisdom we have named the new clinic from the grant the Lincoln Clinic. We are hopeful at the College of Law that our graduates will build bridges in a society that we feel is too fractionated and too fraught with conflict.

Professor Lewis Ulman:

On behalf of the College of Humanities, I would like to thank the Office of Academic Affairs and the Board of Trustees for supporting our plan to establish a Center for the Study and Teaching of Writing.

The plan rests on three major assumptions that are also central to the general education curriculum: 1) writing is fundamental to learning and critical thought in all disciplines; 2) writing is a progressive skill requiring that students integrate writing and learning throughout their college education; and 3) writing and communicating well are essential not only to individual student success, but also to the future of our disciplines and our communities.

Funding from the academic enrichment program, combined with funding from the College of Humanities and the Department of English, will support faculty, graduate teaching and administrative associates, and professional staff in the Center who are

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Ulman: (contd)

going to be charged with carrying out five missions that bring together efforts that are now being undertaken by different and sometimes temporary units.

The five missions are: 1) to coordinate and articulate the three writing courses required in the general education curriculum and now being taught in well over a dozen departments across campus; 2) to provide direct support for writing instruction across the University by revising and extending the existing tutorial and consulting services of the University Writing Center; 3) to sponsor cross-disciplinary undergraduate and graduate courses on writing; 4) to facilitate interdisciplinary research on writing by coordinating grant writing and by sponsoring interdisciplinary colloquial on writing and learning; and 5) to conduct community school and employer outreach programs that connect writing instruction on campus with schools, work places, and communities that are integral partners in the University's larger mission.

As we developed the proposal, we were gratified by the broad and enthusiastic support that we encountered across the campus for the missions that I have just outlined. Therefore we are especially eager to renew our efforts to support writing instruction at Ohio State through the Center for the Study and Teaching of Writing. Thank you.

Provost Sisson:

I think the panelist would entertain questions and a discussion with the Board.

Mr. Skestos:

I want to personally thank all of you for coming this morning and enlightening us as Trustees. I have a question for the Provost. I think that I can speak for the Board when I say that we are 100 percent behind this search for academic excellence, but I would like for you to expand a little bit more this morning, if you wouldn't mind, on how we as Board members can better encourage and support this University in its road for academic excellence. We heard this morning what a few dollars can do and it is very exciting. We have all agreed that we want Ohio State to reach heights heretofore never reached. Perhaps you can enlighten us how we as Trustees can better support that.

Provost Sisson:

I think that we have seen in five to fifteen cases here extraordinary ingenuity, creativity, and commitment of this faculty to serve knowledge, to serve students, and to serve this community. There is no question about it. In each of these cases more could be done and movement could be faster if there were additional resources that were available to extend to them. As the Board knows, we propose to expand this program of academic enrichment under the rebuke of a longer term selective investment for academic excellence that will encompass investments such as this. But also on a larger scale, integrated investments, such as the molecular life sciences Initiative, will have a very powerful buoyancy effect on a number of units within the University.

This takes funding and what we have done is to sequester every year new additional annual rate, continuing funds dollars, to fund initiatives such as this. We have also in a progressive way started an assessment on academic units that can also be plowed into this program and will be. There is no question but what additional increments of funding will be absolutely essential.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Provost Sisson: (contd)

We see it here — and we also saw it in the presentation by Dean Hoffsis, with respect to the College of Veterinary Medicine — a superb college that is ranked more highly in terms of its reputation around the country than the dollars would indicate that it should be. With some increment of increased funding — for not just that college, this is an example — this Board, this academic community, and this State will see an extraordinary buoyancy effect, which I think is certainly in line with one of the three priorities of the Board of Trustees for this year: academic excellence, the student experience, and revenue generation.

Mr. Skestos:

Thank you, Provost Sisson. Are there any other questions for the panel or Dr. Sisson or Dr. Hayes?

Mr. Brennan:

I would like to address my question to Professor Charney. Did I hear that this is remediation for high school students?

Professor Charney:

It includes that aspect. The problem is what you define as remediation. I am including everything up through calculus and I certainly would not consider our pre-college level algebra, pre-calculus, and calculus as being considered remediation. We do have some courses that are really below that level, which we offer but don't get college credit for, and these would be considered genuinely remedial.

Mr. Brennan:

You mentioned a problem nationwide in this regard, what were you referring to?

Professor Charney:

I was referring to the feeling that the courses, as they are currently designed, are not serving students well, that there is unhappiness nationwide.

Mr. Brennan:

This isn't dumbing down the curriculum is it?

Professor Charney:

No, definitely not.

Mr. Brennan:

What percentage of our students fail to measure up to what you think is a minimum math requirement for freshman college?

Professor Charney:

I can't quote an exact percentage, but too many. First of all there are those who genuinely need remedial courses, which were included in these numbers. I know that there has been a recent report on some ideas of what should be done about that statewide, not in terms of the University alone. We would be very happy if less of

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Charney: (contd)

our students needed real remedial work. We also frequently find students — even those that don't need remedial work — who have taken a course in high school come here and take our placement exams and find that they need to retake the same courses, sometimes more than one of them. So while they may not be remedial, while it might be only pre-calculus, they find themselves taking pre-calculus and calculus after having taken pre-calculus and calculus in high school. So there is some kind of problem that we don't entirely understand. That is the problem that I am talking about nationwide.

Mr. Brennan:

Is there any communication between you and the high schools as to what they should do?

Professor Charney:

There is an ongoing program, the Early Math Placement Test, which are tests designed — and taken voluntarily — to let students know what will be expected of them when they get to college and to give them early warning if they are not meeting up to that. One of the proposals of this report that just came out — unfortunately, I can't remember the name of the group that did the report — was to possibly expand this type of testing to reach more students and to make sure that everybody is getting that.

I also feel that there probably isn't enough interaction. I just took over as chair of the Mathematics Department this July, but one of the first things I did was to organize a conference this spring to meet with high school teachers to exchange information and ideas, to understand each other, and to get a conversation going. I frankly feel myself that there is not nearly enough exchange going on. We have a lot of common ground because we are talking about the same students and the same difficulties that we are seeing with teaching those students.

The feeling is that students are taking courses and not really learning the material, that is the problem. We are trying to face that problem and we have seen it in high schools and I am afraid that we see it here at the University. We want to know why and what can we do better so that students really will learn the material when they learn it.

Mr. Brennan:

Have our increasingly restricted admission requirements reduced the number of students needing remediation?

Professor Charney:

It is actually having some effect. Certainly, there has been some decline in those needing truly remedial courses.

Mr. Brennan:

I don't mean to beat up on you, I have some questions for Professor Ulman, too. Writing is in the same category?

Professor Ulman:

Writing is certainly in the same category across the University curriculum.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Mr. Brennan:

I meant the difficulty that high school students have doing effective writing, grammar, and sentence structure. Many don't have that, is that right?

Professor Ulman:

Many.

Mr. Brennan:

And do you have communication back to the high schools in which you think they ought to do things differently?

Professor Ulman:

Yes. One of the programs that this Center for the Study and Teaching of Writing will not replace — but we hope will coordinate with writing instruction at the University more successfully — is the Early English Assessment Program, which has been funded through State grants and now is in the third biennium. I haven't worked directly with that program, but it is a partnership program between the University and high schools to help the high schools understand what kind of instruction their students will encounter in their first year writing courses in particular. Also, it will help us understand what kind of instruction those students have been receiving and to coordinate them as well as we can.

That is certainly one of the elements of the larger picture that we hope the center will coordinate more successfully than an uncoordinated program. That is a program that focuses simply on the first year writing course and its connection with what the high schools has been able to do because the general education curriculum calls for writing courses throughout the student's curriculum.

Mr. Brennan:

Mr. Chairman, I would like to observe after these remarks what it is obvious, but I still feel that I must say it. The taxpayers of Ohio are paying twice for the same education. They come out of the public school system and they can't do the basic things that we are talking about and now we are paying for it again. There has to be some way that we can develop some kind of rapport back to the high school system better than we do to somehow get a handle on reducing that situation. I don't know what that would be, but I think that we should address it.

Mr. Shumate:

Any other questions?

Mr. Slane:

Professor Rogers, is there a mechanism in place to let the people of this State know that there is an alternative — that the dispute resolution system is available?

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Rogers:

Yes. We are working in a variety of ways now with the Supreme Court of Ohio, which is in the best position to communicate that. In fact, we have done research to try to figure out what it is that changes the lawyer's tendency to recommend mediation, and have discovered that the best communicator, in terms of significance, is the court. We work with them now on a project that helps them to develop high quality mediation programs called the Ohio Database Project. This is a national model to improve the quality of those programs and we worked with them in the development of this proposal. In fact, they have already talked with us about multi-partied, complex cases that they would like us to take on.

Mr. Skestos:

Thank you all very much for coming. Do you have any other last comments, Provost Sisson or Dr. Hayes?

Provost Sisson:

No. I would like to thank the Board for the opportunity to discuss some of the exciting things that are going on in this University.

Dr. Hayes:

In response to your question about what the Board can do, keep encouraging us. Being a cheerleader for these kinds of programs is very important. The message that the Board expects Ohio State to make progress and is going to be asking us the questions as to whether we are making effective use of the resources that we have and increasing the resources in the future — I think those questions are very important.

Mr. Skestos:

Thank you all very much for coming this morning.

Mr. Shumate:

Thank you. That was an excellent discussion and excellent presentation. It is good to see that the academic enrichment program is working well.

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Provost Sisson:

I would like to present to the Board the following resolutions:

POLICY ON THE DEVELOPMENT
OF FACULTY AND TEACHING ASSOCIATES AS TEACHERS
Resolution No. 98-34

Synopsis: As part of its comprehensive land-grant mission, Ohio State will continue to make teaching development a top priority and explore new ways to invest in its teachers.

WHEREAS The Ohio State University is committed to the development of its faculty and teaching associates as excellent teachers, the University recognizes that in order to be responsive to its teaching

POLICY ON THE DEVELOPMENT
OF FACULTY AND TEACHING ASSOCIATES AS TEACHERS (contd)

mission, it must provide motivation and support for the continual development of its teachers. Because administrators play a primary role in creating a climate that values teaching, the University, college, and departmental units are critical in providing support and resources to teachers; and

WHEREAS Ohio State recognizes that many faculty and teaching associates come to their positions with strong preparation in their specific discipline, but without formal preparation for teaching, the University expects that all faculty and TAs will make a commitment to their continuing development as teachers and will seek out the orientations, mentoring, consultation, or technical assistance they need for supporting their efforts; and

WHEREAS Ohio State recognizes as well that teachers must experience ongoing revitalization and development even after basic routines, knowledge, and skills are acquired during the early years, and that the need for development continues throughout the entire career, the University affirms its responsibility to offer either at the University or departmental levels the following kinds of support for all teachers: consistent messages on the value of teaching and a reward system that supports investments in teaching development and growth in teaching; periodic lectures, workshops, or seminars on topics relating to effective teaching and learning; opportunities for dialogue on teaching with colleagues, including the opportunity to mentor less experienced teachers; and resources, such as technical support, materials, and advice from University offices that support teaching, and funds for participation in professional organization activities connected with the teaching of the discipline; and

WHEREAS graduate students preparing for faculty roles are often engaged in teaching responsibilities during their graduate programs, the University has the responsibility to its own students as well as to higher education generally to ensure that graduate students receive carefully planned developmental experiences as an integral part of their program at Ohio State; and

WHEREAS The Ohio State University is committed to providing leadership and resources for teaching development, advisory committees, both external and internal, have been established to promote excellence in teaching. The Academy of Teaching and the Provost's Teaching Fellowship have been created to engage our best teachers in advising and assisting with teaching development. Offices with services that support teaching, such as the Office of Faculty and TA Development, have been funded and maintained:

NOW THEREFORE

BE IT RESOLVED, That Ohio State will continue its commitment to teaching excellence as outlined above.

...

REGIONAL CAMPUS BOARD APPOINTMENTS AND REAPPOINTMENT
Resolution No. 98-35

Synopsis: Approval of nominees to The Ohio State University-Lima Campus Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Lima Regional Campus Board for the term as specified:

September 5, 1997 meeting, Board of Trustees

REGIONAL CAMPUS BOARD APPOINTMENTS AND REAPPOINTMENT (contd)

Lima Board Appointments

B. LaMont Monford, Sr., 3-year term
Dow Wagner, 3-year term
Jim Patton (Student), 1-year term

Lima Board Reappointment

George Brooks, 3-year term

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RENAMING OF STREET

Resolution No. 98-36

Synopsis: A proposal to rename a portion of Fyffe Road, north of Lane Avenue to Ackerman Road, "Fred Taylor Drive" is recommended.

WHEREAS Fred R. Taylor served as head basketball coach at The Ohio State University for 18 years, during which period Buckeye basketball teams enjoyed great success with seven Big 10 Championships; and

WHEREAS Ohio State under Fred R. Taylor, in five NCAA Tournament appearances, won the national championship in 1960, was national champion runner-up twice, and finished third nationally once; and

WHEREAS Coach Taylor had a career record of 297 wins and 158 losses for a tremendous winning percentage of .654, establishing several enduring records at Ohio State for consecutive victories (32), consecutive regular season wins (47), consecutive Big Ten victories (27), and consecutive wins at home (50); and

WHEREAS Fred R. Taylor was twice voted College Coach of the Year; and

WHEREAS Coach Taylor played both basketball and baseball as a student at Ohio State, winning All-American honors in baseball in 1950:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees, upon the recommendation of the Department of Athletics, does hereby rename Fyffe Road, north of Lane Avenue and extending to Ackerman Road, "Fred Taylor Drive" in honor of his tremendous accomplishments and service to The Ohio State University.

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PERSONNEL ACTIONS

Resolution No. 98-37

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 11, 1997 meeting of the Board, including the following Appointment, Appointment/Reappointment of Chair and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, and Promotion, Emeritus Titles, as detailed in the University Budget be approved, and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved August 25, 1997, by the Hospitals Board, be ratified.

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointments

Name: LAWRENCE W. LIBBY
Title: Professor (C. William Swank Chair in Rural and Urban Policy)
Department: Agricultural Economics and Rural Sociology
Effective: August 1, 1997
Salary: \$120,000.00
Present Position: Professor, Department of Food and Resource Economics, University of Florida

Name: JAMES E. MEEKS
Title: Professor (Presidents Club Professorship in Law)
College: Law
Effective: August 16, 1997
Salary: \$123,984.00

Appointment of Chair

October 1, 1997 through June 30, 1998

Mathematics

Ruth M. Charney*

Reappointment of Directors

July 1, 1997 through June 30, 1998

School of Public Health
School of Public Policy and Management

Randall E. Harris*
C. Ronald Huff

*Interim

Leaves of Absence Without Salary

STEPHEN G. CECCHETTI, Professor, Department of Economics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, and Autumn Quarter 1998, Winter and Spring Quarter 1999, to accept a position at the Federal Reserve Bank of New York.

DANIEL C. CHOW, Professor, College of Law, effective August 1, 1997, through July 31, 1998, to be senior legal counsel in China for Procter & Gamble.

MICHAEL D. ROSE, Professor, College of Law, effective Autumn Semester 1997, to teach at Vanderbilt University School of Law.

MARIO PERUGGIA, Associate Professor, Department of Statistics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a position at the University of Virginia.

ROBERT L. STAMPS, Associate Professor, Department of Physics (Lima Campus), effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to do research at the University of Western Australia.

DAVID ADAMS, Assistant Professor, Department of English (Lima Campus), effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a Fulbright grant to teach American literature at Jagiellonian University in Cracow, Poland.

TASNEEM CHIPTY, Assistant Professor, Department of Economics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a visiting position at Brandeis University.

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

MARK A. CLARK, Instructor, Ohio State University Extension, effective September 13, 1996, through September 14, 1997, for personal reasons.

Professional Improvement Leave

DENIS M. MEDEIROS, Professor, Department of Human Nutrition and Food Management, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

JOHN P. WANOUS, Professor, Department of Management and Human Resources, effective Spring Quarter 1998.

Professional Improvement Leave—Change in Dates

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Civil and Environmental Engineering, and Geodetic Science, change leave from Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999.

Promotion

COLLEGE OF EDUCATION

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Douglas H. MacBeth, Educational Policy & Leadership - effective retroactively to October 1, 1996

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 11, 1997 through December 10, 1997

Glen F. Aukerman, M.D., Associate Attending, Department of Family Medicine
Phil T. Diaz, M.D., Associate Attending Staff, Department of Medicine
Jasna Jevtic, M.D., Associate Attending Staff, Department of Medicine
Cynthia A. Kreger, M.D., Associate Attending Staff, Department of Medicine
Uma U. Marar, M.D., Associate Attending Staff, Department of Medicine
Mitchell A. Medow, M.D., Associate Attending Staff, Department of Medicine
Suneela Vegunta, M.D., Associate Attending Staff, Department of Medicine
Walter B. Hull, M.D., Associate Attending Staff, Department of Obstetrics and Gynecology
Martin L. Ribovich, M.D., Ph.D., Associate Attending Staff, Department of Radiology
Richard A. Fischer, M.D., Associate Attending Staff, Department of Surgery

July 11, 1997 through June 30, 1998

Louis M. Nardella, M.D., Associate Attending Staff, Department of Medicine/Internal
George A. Sawaya, M.D., Associate Attending Staff, Department of Obstetrics and Gynecology
Christopher Schmidt, M.D., Associate Attending Staff, Department of Surgery/Ortho
Dimitrios G. Spigos, M.D., Associate Attending Staff, Department of Radiology

July 11, 1997 through June 30, 1999

Anil K. Agarwal, M.D., Associate Attending, Department of Medicine
Robert R. Bahnson, M.D., Attending, Department of Surgery/Urology
Purnendu Gupta, M.D., Associate Attending Staff, Department of Surgery/Ortho
Daniel M. Haile, M.D., Associate Attending Staff, Department of Anesthesiology

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1997 thru June 30, 1999

Milton B. Armstrong, M.D., Associate Attending Staff, Department of Surgery
Mark W. Arnold, M.D., Associate Attending Staff, Department of Surgery
Leona W. Ayers, M.D., Associate Attending Staff, Department of Pathology
James P. Bacon, M.D., Associate Attending Staff, Department of Medicine/Cardio
Peter B. Baker, M.D., Associate Attending Staff, Department of Pathology
Stanley P. Balcerzak, M.D., Attending Staff, Department of Medicine/Hem/Onc
Constance Bauer, M.D., Attending Staff, Department of Radiation/Onc
William H. Bay, M.D., Associate Attending Staff, Department of Medicine/Renal
William J. Becker, D.O., Associate Attending Staff, Department of Pathology
Costantino Benedetti, M.D., Attending Staff, Department of Anesthesiology
William F. Bennett, M.D., Associate Attending Staff, Department of Radiology
Michael Blumenfeld, M.D., Associate Attending Staff, Department of OB/GYN
Carl Boesel, M.D., Associate Attending Staff, Department of Pathology
Harisios Boudoulas, M.D., Associate Attending Staff, Department of Medicine/Cardio
John G. Boutsellis, M.D., Attending Staff, Department of GYN/ONC
James G. Bova, M.D., Associate Attending Staff, Department of Radiology
Brian L. Bowyer, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
John T. Brandt, M.D., Associate Attending Staff, Department of Pathology
Jonathan B. Brooks, M.D., Associate Attending Staff, Department of Emergency Med.
David Alan Brown, M.D., Associate Attending Staff, Department of Surgery
Donald K. Bryan, M.D., Clinical Attending Staff, Department of OB/GYN
Ginny L. Bumgardner, M.D., Associate Attending Staff, Department of Surgery
William Burak, M.D., Attending Staff, Department of Surgery
Kenneth V. Cahill, M.D., Associate Attending Staff, Department of Ophthalmology
James H. Caldwell, M.D., Associate Attending Staff, Department of Medicine/Gastro
Renee M. Caputo, M.D., Associate Attending Staff, Department of OB/GYN
Filiberto Cavazos, M.D., Associate Attending Staff, Department of Pathology
John Christoforidis, M.D., Associate Attending Staff, Department of Radiology
Kathryn P. Clausen, M.D., Associate Attending Staff, Department of Pathology
Charles T. Cloutier, M.D., Associate Attending Staff, Department of Surgery
Sam C. Colachis, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
Edward A. Copelan, M.D., Attending Staff, Department of Medicine/BMT
William Copeland, Jr., M.D., Clinical Attending Staff, Department of OB/GYN
Andrew Cosgarea, M.D., Associate Attending Staff, Department of Surgery
Daryl Cottrell, M.D., Associate Attending Staff, Department of Medicine/Endo
Matthew Dangel, M.D., Associate Attending Staff, Department of Ophthalmology
Elizabeth Davies, M.D., Associate Attending Staff, Department of Surgery
Barry DeYoung, M.D., Associate Attending Staff, Department of Pathology
Garth F. Essig, M.D., Associate Attending Staff, Department of OB/GYN
Michael E. Falkenhain, M.D., Associate Attending Staff, Department of Medicine/Renal
James M. Falko, M.D., Associate Attending Staff, Department of Medicine/Endo
Robert J. Fass, M.D., Associate Attending Staff, Department of Medicine/Inf Dis
Lowell A. Forrest, M.D., Associate Attending Staff, Department of Otolaryngology
Joel L. Frazier, M.D., Associate Attending Staff, Department of Surgery
John J. Fromkes, M.D., Associate Attending Staff, Department of Medicine/Gastro
Reinhard Gahbauer, M.D., Attending Staff, Department of Radiation/Onc
Richard A. Gams, M.D., Attending Staff, Department of Med/Hem/Onc
Joseph H. Goodman, M.D., Associate Attending Staff, Department of Surgery
John C. Grecula, M.D., Attending Staff, Department of Radiation/Onc
Michael Guertin, M.D., Associate Attending Staff, Department of Anesthesiology
Bhagwandas Gupta, M.D., Associate Attending Staff, Department of Anesthesiology
Purnendu Gupta, M.D., Associate Attending Staff, Department of Surgery
Robert M. Guthrie, M.D., Associate Attending Staff, Department of Family Medicine

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1997 thru June 30, 1999 (contd)

Arif Hameed, M.D., Associate Attending Staff, Department of Pathology
Ronald L. Harter, M.D., Associate Attending Staff, Department of Anesthesiology
Dean W. Hearne, M.D., Associate Attending Staff, Department of Medicine/Derm
Lee A. Hebert, M.D., Associate Attending Staff, Department of Medicine/Renal
Adam B. Hessel, M.D., Associate Attending Staff, Department of Medicine/Derm
Donald Higgins, Jr., M.D., Associate Attending Staff, Department of Neurology
Charles Hitchcock, M.D., Associate Attending Staff, Department of Pathology
Shiela E. Hodgson, M.D., Attending Staff, Department of Radiation/Onc
Michael Howie, M.D., Associate Attending Staff, Department of Anesthesiology
Jean P. Hubble, M.D., Associate Attending Staff, Department of Neurology
Michael Johanson, M.D., Associate Attending Staff, Department of Anesthesiology
Ernest W. Johnson, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
Daniel E. Jolly, D.D.S., Associate Attending Staff, College of Dentistry
Michael W. Jopling, M.D., Associate Attending Staff, Department of Anesthesiology
Carmen J. Julius, M.D., Associate Attending Staff, Department of Pathology
Paul E. Kaplan, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
William B. Kelly, M.D., Associate Attending Staff, Department of Anesthesiology
Melanie S. Kennedy, M.D., Associate Attending Staff, Department of Pathology
Keyhani-Rofagha S., M.D., Associate Attending Staff, Department of Pathology
Robert Kirkpatrick, M.D., Associate Attending Staff, Department of Medicine/Gastro
John T. Kissel, M.D., Associate Attending Staff, Department of Neurology
Susan L. Koletar, M.D., Associate Attending Staff, Department of Med/Inf Disease
James F. Lamb, M.D., Associate Attending Staff, Department of Med/Gen. Int.
Peter E. Larsen, D.D.S., Associate Attending Staff, Department of Dentistry
Larry C. Lasky, M.D., Associate Attending Staff, Department of Pathology
Gregory LaValle, M.D., Associate Attending Staff, Department of Surgery
Richard G. Lembach, M.D., Associate Attending Staff, Department of Ophthalmology
Alan D. Letson, M.D., Clinical Attending Staff, Department of Ophthalmology
Charles E. Levy, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
George Lewandowski, M.D., Clinical Attending Staff, Department of GYN/ONC
John A. Lombardo, M.D., Associate Attending Staff, Department of Family Medicine
Luis A. Lopez, M.D., Associate Attending Staff, Department of Anesthesiology
Joel G. Lucas, M.D., Associate Attending Staff, Department of Pathology

Emeritus Titles

FRANCIS X. BEYTAGH, College of Law, with the title Professor Emeritus, effective July 1, 1997.

JOHN F. CONDON, Department of Internal Medicine, with the title Clinical Professor Emeritus, effective July 1, 1997.

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RESOLUTIONS IN MEMORIAM

Resolution No. 98-38

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

September 5, 1997 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

James V. Marquard

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 6, 1997, of James V. Marquard, Associate Professor in the College of Dentistry.

James V. Marquard was born in Cleveland, Ohio on May 7, 1944. He obtained a B.S. degree from John Carroll University in 1966, and subsequently graduated from The Ohio State University, College of Dentistry, acquiring his D.D.S. degree in 1970. He then trained in oral and maxillofacial pathology at The Ohio State University, earning a Master of Science degree in 1973.

Dr. Marquard was a faculty member at Ohio State for 24 years, holding appointments in both the College of Dentistry and the Department of Pathology in the College of Medicine. His responsibilities included teaching general pathology and oral pathology to a wide range of students and residents in both Colleges. His special interest in forensic pathology made him a particularly valuable resource for the City of Columbus and Central Ohio.

Dr. Marquard was an amiable, good-natured individual who cared for students both in and out of the classroom. Students were particularly fond of his sense of humor, and he was honored during his career with several teaching awards. As a reflection of their respect, the dental students often selected him to participate in their hooding ceremony during convocation. In addition, Dr. Marquard was a prominent leader in the Psi Omega Dental Fraternity, elected to the offices of National Councilor from 1977 to 1983 and National President from 1981 to 1982.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Marquard its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald R. Meyer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 23, 1997, of Donald R. Meyer, renowned psychobiologist, and Professor Emeritus in the Department of Psychology.

Professor Meyer was born July 31, 1924 in Rhineland, Missouri. After receiving a B.A. in Psychology and Mathematics from the University of Missouri in 1947, he earned a Ph.D. degree from the University of Wisconsin in 1950. Professor Meyer came to The Ohio State University in 1951, as an Assistant Professor, and rose through the ranks to become Professor of Psychology in 1957. Professor Meyer had a long and distinguished career as a scientist, scholar, and Director of the Laboratory of Comparative and Physiological Psychology at The Ohio State University.

Among many honors, Professor Meyer was a member of Phi Beta Kappa, a Fellow of the Society of Experimental Psychologists and the American Association for the Advancement of Science, and served as president of the Midwestern Psychological Association and division six of the American Psychological Association. He was active on federal grant review panels of both the National Science Foundation and the National Institutes of Health. Professor Meyer served as a consultant to the Surgeon General, U. S. Army (1954-1959), and to the U.S. Air Force Research and Development Command, Project Mercury chimpanzee missions (1960-1965).

Professor Meyer was known for his eminent contributions to understanding the brain and its role in learning and memory, having published almost 100 research articles on this topic. He was also a co-author on a leading textbook of Psychology. His research was frequently groundbreaking and his theories often effectively challenged established dogma. Donald Meyer, together with his wife and colleague, Dr. Patricia Meyer, were also known for their influence on several generations of students and colleagues around the world. Don is remembered both as a scholar and as a generous family man and friend.

September 5, 1997 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Donald R. Meyer (contd)

On behalf of the University, the Board of Trustees expresses to the family of Donald R. Meyer its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

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REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-39

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation;

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1997 be approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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STUDENT GOVERNMENT REPORT

Mr. Eric Reeves:

Chairman Shumate, Trustees, Dr. Gee, and Dr. Napier, it is my pleasure to give the student government report. The Undergraduate Student Government has been working hard this summer on a number of projects and one is the Community Commitment. This is an enormous service project where they are encouraging students, faculty, and staff to give two hours of their time to perform service in Columbus and the service will happen the Tuesday of Welcome Week.

USG has also been working with Transportation and Parking to offer free on-campus busing for students, faculty, staff, and visitors beginning this autumn. This should allow everyone to maneuver through our campus more easily.

Finally, USG has been creating a student organization incentive program that aims to increase student organization collaboration. It also aims to increase involvement in University events and activities. This program will recruit and train advisors for student organizations.

The Council of Graduate Students are pleased to have Trustee Celeste and President Gee at their new Graduate Student Orientation, which will take place on September

September 5, 1997 meeting, Board of Trustees

STUDENT GOVERNMENT REPORTS (contd)

Mr. Reeves: (contd)

22. The Council of Graduate Students has passed a resolution in support of Staff Appreciation Week at Ohio State and they appreciate all of their hard work and efforts.

The CGS executive committee held a retreat in August and it was highly successful. Lots of energy and ideas were put into this retreat. The two priority areas for CGS this year are: 1) communication and awareness with graduate students, faculty, and the University community; and 2) issues of concern for graduate associates.

The Interprofessional Council would like to first revel in the good news that they heard today at the Board of Trustees meeting. As you are aware, the professional schools are very active and very much a part of this University fabric, and we are honored to host the Board meeting in the College of Veterinary Medicine.

During the first week of October, the Interprofessional Council will host a retreat with three representatives from each of the five colleges. At that retreat, we will lay the groundwork for an I-QUE - an Interprofessional Quality of University Experience report - modeled after the QUE report and the G-QUE report. Our aim is to foster and maintain the achievements that we have already accomplished and to see how we can continue to attract quality students and to have quality programs here at Ohio State. So you will be hearing more about how we are going to raise our I-QUE in the future.

Finally, on behalf of all three student governments, we would like to acknowledge and express our appreciation for the Board of Trustees' invitation to your retreat next week. We look forward to it and appreciate your inclusion of the student government leaders. With that in mind, the three student governments' aim for the year is to be a model for all student governments across the country and to be the best student governments in the country. Thank you.

Mr. Shumate:

Are there any questions? I thank you and thank you for your leadership and the leadership of all of the student leaders.

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AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE

Mr. Jerry May:

If you would turn to the campaign report that you will find in your materials, I am going to report to you some numbers and campaign impact issues. First the most important thing that I need to tell you is that these dollars don't just happen. They are the result of hard work from the Development staff and many of them work with you, and you know the kind of work that they do all across the University. Secondly, there is a great deal of work on behalf of my colleagues, other vice presidents, and the President, and the amount of time that they put in is directly related to these results. Thirdly, is the leadership from the Provost to the deans, to key faculty, to people who aren't deans but are key leaders in the University. I would cite, in particular, Sherri Geldin, Dave

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

Schuller, and Andy Geiger as partners in this effort, and that particular arrangement, and also the volunteers.

That starts with, as you know, the Foundation Board, which you delegated this responsibility to and to yourselves. There is not a person on this Board that doesn't work on behalf of the fund raising program. There are almost 1,200 college fund raising volunteers and then nearly 200 volunteers on regional major gift committees. So when I say this, I want to make sure that you understand that this just doesn't happen. It is a result of this huge amount of effort that you see and we can never take that for granted. There is a direct relationship.

If you would turn to the first report that is entitled, "Campaign Progress as of June 30, 1997." What I particularly want to highlight is not just sort of the bottom line numbers, but the future. When I look at the future I see the line that says, "Net Pledges Acquired, \$68,569,436" and when I look to the future at "Net Planned Gifts Acquired \$65,248,368." What you see there is what is going to come in. The part that says, "Net Pledges Acquired" is going to come in in the next five years and the part that says, "Net Planned Gifts Acquired" is not going to come in for many, many decades.

Let me give you two examples of something that has just happened. In the last 12 months we have had two different bequests realized. There have been a lot of bequests realized, but two in particular I want to tell you about. One of them we had booked at \$100,000 and the estate came through at \$1.3 million; and another one we had booked at \$1 million, and we got \$8.8 million. This is the largest gift we have had since Mershon.

The point in all of this is to say that most often people underestimate the value of their estates when they make their intentions. It almost always benefits the University to do what we are doing now because as you can see it pays many, many fold. People end up leaving to the University much more than they really expected.

So as you can see, we were at \$605 million at the end of the fiscal year toward the \$850 million goal. You can see the numbers are very, very strong as a result of leadership gifts in the first two years of the public phase of the campaign and then before that the first two years of the private phase.

The next chart is the colored bar chart and is entitled, "Private Support - Total Fund Raising Activity." What I want to call your attention to are the far four right bars. Now the two tall ones, on the far right, are the two years of this campaign's public stature when we kicked off the campaign two years ago this fall. The other two bars you will see total \$127 and \$128 million. Those are the two years of private fund raising before we announced the campaign. Those were leadership gifts and many of those we announced in the newspaper and you knew those were very large. That was the beginning of our leap strategy, and, in fact, it clearly has paid off to the point where the last two years — that is the first two years of the public phase of this campaign — we hit \$170 and \$175 million in total activity.

Now the cash part of that is \$124 and \$129 million, that is the part that is making a difference for the Provost, the deans, and other academic leaders right now. But the part in the red is the exciting part when you look at that and you see four years ago we were at \$29 million, \$27 million, \$16.3 million, and \$18.9 million. Those are new cash pledges that happen every day and every week where somebody says, "I am

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

giving you a new commitment, I am going to give \$2,000 a year for five years" and we book that in at \$10,000 and we know that will be paid out for whatever the amount is.

Then the part in the cream color is the part that I thought you'd also find of interest. While the Provost and I, and a lot of other people, are most interested in what we can do now and in the next five years, that part is for the future. You will see that we added staff not only in the area where we are getting cash gifts — because that has made a huge difference in terms of supporting volunteers and finding new prospects — but we also added staff in the planned giving area.

By doing that, what you can see is that we went from \$3.9 million to \$8.1 million to \$30 million to \$28 million. What that means is that these are people that have said, "I am going to leave \$50,000 in my will or I am going to leave \$100,000 in my will" or whatever it is and we put that in at face value. The reason that we put it in at face value is because we know that it is not coming in for many, many years. But the important thing is that we want those people to know that we appreciate what they have done. So that is a great investment for the future.

That is just two pieces on the campaign report. Before I go to campaign impact, are there any questions that you have relating to the numbers that we have put there?

If you will turn then to "OSU Campaign Impact." The numbers are one thing, but as I have said numerous times before, it is what we do with it that makes the difference and that is going to feed into some quality issues that I want to mention towards the end.

The first one is entitled, "New Endowed Funds for Chairs/Professorships & Scholarships/Fellowships." What you will see here is that in the four years of the campaign — the two years public and the two years of the private fund raising — we have 47 new chairs or professorships either begun or fully funded or just completed during that period of time, almost a third of all of the University chairs and professorships. There were 38 last year at this time and there were 47 this year, so you can see that we had a net gain of nine. I would like to get at least one a month if we could, but \$1.5 million is a lot of money and it takes a while for those decisions to be made.

In the right-hand column under "New Endowed Scholarships or Fellowships" we have grouped this by colleges. As you can see, that number is 244 and it was 180 when I sat in front of you last year at this time. That means 64 new endowed funds, some of those are \$25,000, a lot of them are \$100,000, and a couple of them are \$2 million. The important information here is that it is beginning to have a significant impact on the quality of the institution today in those particular areas. Those include all scholarships: need-based scholarships, graduate fellowships, and merit scholarships, they are all in that grouping. Most of the merit scholarships are entitled, "University" because a lot are not designated to a particular college, although some of them are, in particular, the business school and engineering.

On the next page we have "Gifts for Scholarships & Fellowships." What I simply want you to look at there are the four right-hand bars, which is the period of this campaign. What you can see is the money that is Current Use Money — that is where somebody gives us \$1,000 and says, "spend this this year on a scholarship" and we spend it. That is shown in red and you see that has been pretty much a steady state.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

The blue section shows that we have increased from 50 to 100 percent during this campaign and the money going into endowed scholarships and fellowships. I mentioned this in the Fiscal Affairs Committee meeting this morning. The important factor here is that when you have a product and it is known, you want to keep continuity and you want to keep selling it over a period of time. What has happened is we have a product that has been out there for about ten years, and it now has a significant value beyond what we put into it because people have a knowledge and understanding. This is going to double again probably in the next ten years. If we can stay the course, in terms of keeping a consistent message about it and the importance of endowed scholarships and fellowships, we will reap very large benefits over the next decade.

The next one, in terms of campaign impact, is in additions to the Endowment. Now the Fiscal Affairs Committee and the Investments Committee are always very interested in this because as you can see we have added \$112 million in the last four years in receipts, not pledges, to the University's Endowment. When you have a year like Jim Nichols, the Investments Committee, and our Investments Managers have had, you can see the increased impact that we can make with that kind of money.

The other thing to remember is that in the last decade we were averaging \$13.8 million a year in receipts added to endowments — that is scholarships, fellowships, chairs, endowed faculty funds, and deans' innovation funds. You can see that in four years of the campaign, we are averaging \$28.1 million in gift receipts, and that doesn't include what has been pledged at this point and time. So I can tell you that the academic colleagues across the University clearly are focusing on this and if we can continue to have them speaking on behalf of this particular need, it is going to have a huge impact. By the way, \$33 million last year and \$37 million in this most recent year, that is a huge leap because we have never passed the \$22-\$23 million mark before, ever, so it was a huge year.

The next page shows "Status of Campaign Facility Projects." There are 15 building projects going on on this campus, most of which would not take place if not for the fact that the academic leaders made a priority decision on these and then they partnered with us in terms of the fund raising and continue to partner. What I can tell you today is when you look at the part in cream, that is the money that has been committed. That totals about \$94 million in gifts and pledges toward those. We are going to get at least a minimum of \$11 million more to complete these projects. We will probably over subscribe in a couple of areas — I certainly hope that we do in a couple of athletic areas in particular — that is towards 15 buildings on campus, ten projects, and, of course, the Fisher College of Business is the largest. That partnership is very important.

Mr. Shumate:

The blue on that particular graph is that public funding?

Mr. May:

That is other funding that is committed. It is either done through revenue bonds in the Treasurer's and Mr. Shkurt's offices or it could be State support. For example, in the case of the Galbreath Equine Trauma Center, the State brought in money to match.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

The last one in terms of campaign impact just actually goes under campaign report, but it shows you that we projected the number of gifts needed to reach \$850 million. This is actually for \$750 million for the cash and cash pledges. We projected that we would need five gifts of \$10 million and we have 4; we projected that we would need six gifts of \$5 to \$10 million, we have six; we projected that we would need 108 gifts at \$1 million to \$5 million, we have 57, and so forth.

You can see the growth. You can see at the high end that we have done well and still what other people would consider the high end — that is \$100,000 gifts and \$25,000 gifts — we have done very well, but we still have a ways to go. There is plenty of opportunity out there in the next three years of the campaign. Part of the statement here about the campaign impact though is that we are creating an expectation in the culture of our fund raising program and in our constituencies that it is okay to give a very large gift and that it is something that you can give to a public university. A decade ago we had to apologize for that. We had to explain that and now people understand that private support is a partnership.

The last three pages are simply three charts that I will give you every year that simply show you our benchmarking, because everybody wants to know how we are doing in relation to the competition. The first one says, "Top Twenty-Five Private & Public Institutions 1995-1996." So this goes back to the year when we raised a \$124 million, not this past year when we raised \$129 million. We don't have all of the information from our comparative institutions yet; that takes about 8 to 12 months of lag time.

The important thing to note here is that Ohio State is 18th among all public and private universities. We are in great company. I think we would like to be in that company in every single one of our academic programs. We are trying to make sure that our fund raising program supports that so all of our academic programs can be in the same range.

I want you to particularly look at the first chart, at the universities that are behind us — Michigan, Illinois, Princeton, Texas A&M, Northwestern, Virginia, and the University of North Carolina in the last year. The important part is that we are in great company and you should continue to pass the word, as senior volunteers on behalf of the University, about how well Ohio State is doing in this regard. Let me just tell you success feeds upon success and more people want to give to Ohio State when they realize that.

The next chart is "1995-96 Total Private Support to Public Universities," the same figures but cut for public, and you can see that we are seventh nationally among all public universities. Then the final chart is "Endowment Totals of Big Ten Universities" and these are comparative figures that are reported every year to CAE. Once again, you can see that we are fifth among the Big Ten in terms of our endowment totals and, of course, this is based on a \$649 million Endowment. Mr. Nichols has that up to a much higher level, but this is our last comparative set of data. We are tenth out of all publics in terms of endowment in this particular year and we were 31 among all universities public and private. That gives you a sense of about how we are doing.

I know that we talk often so I try to answer a lot of your questions each month and each day, but when we talk about development and fund raising, we talk about the impact on revenue growth — one of our three objectives. We often put it in that particular box, but I would like to talk about something a little bit different. I would like to talk about the difference when you heard Paul Beck speaking in the video and when you heard Dean Hoffsis speaking a few minutes ago, and that is the importance of the value of fund raising, not only on revenue growth but on academic quality.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

There is a direct link to that, and in that particular context this investment that you are making is starting to pay off, in terms of my partners, the deans, the academic leaders, and the Provost around campus.

Any questions?

Mr. Shumate:

Are there any questions? That was certainly an excellent report, and excellent effort with excellent results.

Mr. Brennan:

I would just like to make the observation that as you said, Jerry, we all on occasion work with you and your staff. You have fine staff and they do a wonderful job for the University. It is a pleasure to work with you.

Mr. May:

Thank you very much, David. I will pass that on to my staff. I appreciate that.

Mr. Shumate:

Thank you.

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CHAIRMAN'S REMARKS

Mr. Shumate:

At this time, there are two subjects that we would like to address. The Board members have a cover memo and several documents and resolutions that pertain to the transition, as well as the search for our next great leader.

Let me say that it is heartwarming to sit in the Board meeting today and to have such a substantive agenda that shows the kind of accomplishment, momentum, and velocity on our three priorities of academic excellence, quality of the student experience, and revenue growth. As Jerry pointed out, all three are certainly inter-related. We certainly want to thank President Gee for his ongoing leadership as we continue to move forward on behalf of the University.

You have a cover memo that talks about the process that has been outlined for the search committee, but before doing that, I'd like to call upon the Provost to give us an update on the transition team's activities. As you know, at our last meeting we put in place a transition team to help us, to be available to advise and consult with the Board and the President as we go through the next several months. Mr. Provost, if you would give us that update.

Provost Sisson:

Thank you, Mr. Chairman. The transition management team was appointed by you in the first part of July and we have had a number of meetings. There are just a few

CHAIRMAN'S REMARKS (contd)

Provost Sisson: (contd)

things that I would like to bring to the attention of the Board and those present here today. That includes the primary goals of the transition team as we see those goals, guiding themes, and phases in which we need to show considerable versatility.

First, the primary goal for the team is to assist, advise, and counsel the Board of Trustees, the President, and the Senior Vice President and Provost during this period of transition as the need arises. Second, the team will support University leaders in managing the transition, not managing the University. The University has well-functioning management structures in place and the normal operation of the vice presidencies, the Coordinating Council, and the Executive Committee will continue. The team's focus will be on matters that are unique to the presidential transition. And third, the team will help University leaders to ensure the continuity and maintain the momentum of University initiatives.

The first guiding theme is, in a sense, a takeoff of that last point that I made. The University has momentum, direction, and continuity. The second guiding theme is that the University will remain focused on improving — and this is just affirming what the Chair has just said — academic programs, academic excellence, enhancing the quality of the student experience, and promoting fiscal growth. The third guiding theme is that the University is a dynamic and evolving institution with effective leadership at multiple levels. In our view, Ohio State will use, must use, and shall use all of its leadership resources in advancing this agenda.

I mentioned phases. We are in that first phase — the phase which includes the search for a new great leader of this University. There may be a second phase, and that is the time between the departure of our President and the putting into place a new president. And as a third possible phase, a new president may find use in this transition team in providing for a smooth continuity as that person moves into the office of the chief leader of this institution.

So these are the things that are absorbing us, Mr. Chairman. We have had some very, very good meetings and we are very confident with a fine transition.

Mr. Shumate:

Any questions or comments? If not, thank you for your leadership and thoughtfulness of the approach to the transition.

As we all know, certainly the selection of the President is one of the most important decisions that the Board of Trustees will ever make and we've set forth some guidelines and mechanisms to help facilitate the search process. Again, consistent with the direction from this Board, public participation and involvement is an important component to our process. The Board indicated and directed that a broad based search committee be composed. We have a resolution in the packet that names the specific members of the search committee meeting the categories that were outlined in the resolution that we passed during the month of July.

Also, we have in place a web page, a post office box, voice mail, and fax lines available to solicit and receive additional public support. Also, the Board will be convening two public forums to allow for input in response to the Presidential profile that has been developed. As we have talked about before, we will update and talk about the progress of the search at our Trustee meetings each month. The next report being in October.

September 5, 1997 meeting, Board of Trustees

CHAIRMAN'S REMARKS (contd)

Mr. Shumate: (contd)

We have a resolution also that is recommending the appointment of a national search firm, the firm of Korn/Ferry International and, specifically, Bill Funk, the managing director of Korn/Ferry, to assist us with the search. Bill is highly regarded and recognized as one of the leaders nationally and has been involved with the selection of five of the last six Big Ten presidents. We are recommending that the firm and Bill, specifically, be retained.

We also have in the packet the advertisement that we would like to place in general circulation beginning on Monday, advertising the position widely, and requesting nominations, and also seeking applications. Also in your packets is a copy of the profile and this is the profile that we will be using when we solicit input and response to any of the public forums that we have scheduled.

Are there any questions or comments?

APPOINTMENT OF PRESIDENTIAL SEARCH COMMITTEE MEMBERS
Resolution No. 98-40

Synopsis: Naming of persons to serve on Presidential Search Committee is proposed.

WHEREAS the Board of Trustees in Resolution 98-25 established a Search Committee providing for broad representation of University constituencies and charged it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS specific individuals were recommended by various University constituencies to serve on the Search Committee:

NOW THEREFORE

BE IT RESOLVED, That the Search Committee for President of The Ohio State University be comprised of the following persons:

4 Trustees

Alex Shumate, Chair
Tamala Longaberger
James F. Patterson
George A. Skestos

5 Members of the Faculty

Bruce E. Bursten, Professor, Department of Chemistry
David O. Frantz, Professor, Department of English
Jane M. Fraser, Associate Professor, Department of Industrial, Welding and Systems Engineering
Alan J. Randall, Professor, Department of Agricultural Economics
Sally V. Rudmann, Associate Professor, School of Allied Medical Professions

1 Vice President

Jerry A. May, Vice President for Development

September 5, 1997 meeting, Board of Trustees

APPOINTMENT OF PRESIDENTIAL SEARCH COMMITTEE MEMBERS (contd)

2 Students

John Carney, President, Undergraduate Student Government
Clara Cuellar, Ph.D. Student in Sports Management

2 Deans

Kermit L. Hall, Dean, College of Humanities
Bernadine P. Healy, Dean, College of Medicine and Public Health

1 Alumni Association representative

Dan L. Heinlen, President and CEO, Alumni Association

2 Non-Teaching Staff

Jeri Kozobarich, Development Director, College of Education
Jack D. Miner, Fiscal Officer, Department of Physics; and

BE IT FURTHER RESOLVED, That William J. Napier shall serve as Search Committee Coordinator; and

BE IT FURTHER RESOLVED, That each member of the Search Committee shall commit herself or himself to representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills and qualities desired in the next president; developing a list of candidates and verifying their qualifications, availability and interest in the position; and making a recommendation of one or more candidates to the Board during the first quarter of 1998; and

BE IT FURTHER RESOLVED, That the Chair of the Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the Chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT
Resolution No. 98-41

Synopsis: Contract to retain a national search consultant to assist Presidential Search Committee is proposed.

WHEREAS the Board of Trustees has initiated a search process to identify qualified candidates for the Presidency of the University; and

WHEREAS a Search Committee has been appointed and charged with planning and directing all aspects of a comprehensive and expeditious search; and

WHEREAS it is established practice to select a professional search firm to serve as a consultant to the Search Committee and the Board of Trustees, providing advice, expertise and administrative support in the identification, screening and recruiting of the most highly qualified candidates for the Presidency; and

September 5, 1997 meeting, Board of Trustees

CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT (contd)

WHEREAS in order to identify professional search firms capable of providing the quality of services deemed desirable by the Search Committee and the Board of Trustees, a Request for Proposals was issued by the Purchasing Department of the University and sent to 10 search consulting firms located in Ohio and throughout the country; and

WHEREAS responses to the Request for Proposals were received from six search consulting firms, resulting in the selection of three responding firms for further review of their qualifications and in personal interviews; and

WHEREAS the Search Committee after due consideration selected one firm as being the most responsive in meeting the needs of the University;

NOW THEREFORE

BE IT RESOLVED, That Korn/Ferry International, R. William Funk, Managing Director, be retained as professional consultant to the Search Committee and the University to assist the search for the next President of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Business and Administration be and hereby is authorized to enter into a contract of engagement with Korn/Ferry International on terms favorable to the University and consistent with the response to the Request for Proposals; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Thereupon the Board adjourned to meet Friday, October 3, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman